D3.1 Business and Regulatory Scenarios Report

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MARKET FORCES TRADE-OFFS IMPACTING EUROPEAN ATM PERFORMANCE

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Abstract

Vista examines the effects of conflicting market forces on European performance in ATM, through the evaluation of impact metrics on four key stakeholders, and the environment. Regulatory and business factors are classified between foreground and background factors. For each of these factors the possible values to be considered in Vista are described. Background factors are grouped to generate background scenarios onto which the foreground factors will be tested. The foreground factors may be grouped to facilitate their analysis. A qualitative analysis of the impact of the factors in the model components is carried out. This allows us to identify the impact of the factors on the exogenous variables of the different layers of the model.





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Executive summary

Vista examines the effects of conflicting market forces on European performance in ATM, through the evaluation of impact metrics on four key stakeholders, and the environment. The project comprises a systematic, impact trade-off analysis using classical and complexity metrics, encompassing both fully monetised and quasi-cost impact measures. To achieve these objectives, Vista models the current, 2035 and 2050 timeframes based on various factors and their potential evolution.

This deliverable presents work regarding the market forces to be considered in the model as well as the construction of the scenarios to be run.

While Deliverable 2.1 presents an exhaustive list of business and regulatory factors potentially affecting the future air transport system, this deliverable focuses on how to handle them with respect to the model. The main objective of Vista is not to find the most likely scenario for the future, but rather to test the impact of the decisions of the different actors.

The project thus takes an empirical approach of 'test and assess', aiming at finding the effect of several foreground factors, on a fairly constant background canvas composed of all the remaining (background) factors. Sections 2 and 3 respectively present these factors and justify the choices thereof.

The choice of values for the background factors allows us to define different background scenarios for the time horizons of 2035 and 2050, and to establish the current scenario. On these background scenarios, different combinations of the foreground factors will be tested. The construction of these scenarios and the definition of the background scenarios are presented in Section 4.

The values potentially assigned to the different factors are quite qualitative in this deliverable. Indeed, only the start of the model implementation itself will allow Vista to define the effect of the factors on the layers (e.g. strategic, pre-tactical and tactical phases; impact trade-offs) of the system and on the exogenous variables (those which are input into the model, as opposed to the variables shared by the different blocks within the model).

However, at this stage it is already possible to forecast the qualitative impact of the factors on each part of the model. This is done in Section 5. Finally, we present in Section 6 the next steps, comprising in particular the definition of the output/input of each sublayer of the model and the beginning of the high-priority implementation tasks.



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1 Introduction

1.1 Objectives of Vista and of this deliverable

Vista examines the effects of conflicting market forces on European performance in ATM, through the evaluation of impact metrics on four key stakeholders, and the environment. The project comprises a systematic, impact trade-off analysis using classical and complexity metrics, encompassing both fully monetised and quasi-cost impact measures. To achieve these objectives, Vista models the current, 2035 and 2050 timeframes based on various factors and their potential evolution. These factors influence the choices of the actors in the ATM system: prices of commodities and services, regulations from national and supranational entities, and new technologies are all part of a complex socio-economic system that results in evolving business models, passenger choices, etc.

Some of these factors, foreground factors, will be analysed in detail in order to understand their impact on the system's metrics. The others, background factors, will be grouped giving them predefined possible values to generate future background scenarios (and to establish the current scenario) onto which to test the foreground factors. This approach allows us to model possible future evolution of the system while understanding the impact of individual parameters.

Deliverable 2.1 ("Supporting data for business and regulatory scenarios") identified these regulatory and business factors considered in Vista and their possible evolution. The objective of this deliverable is to classify the factors between foreground and background and to group the background factors into scenarios identifying the possible scenarios to be considered in Vista. Finally, a preliminary identification of which part of the model is impacted by the individual factors is also carried out.

1.2 Foreground factors, background factors and scenarios

Regulatory and business factors have an impact on the stakeholders' behaviour and/or on the system affecting the different KPAs and KPIs that are of interest in Vista. Some of those factors define the background onto which the individual factors are assessed. As shown in **Figure 1**, the regulatory and business factors identified in D2.1 are divided between foreground and background factors. In this deliverable, the possible values considered for the foreground factors are identified. The background factors are grouped with their possible values to define the scenarios.

In some cases, instead of testing each of the individual factors independently, these can be grouped to test higher-level policies (such as environmental impact mitigation strategy) that might affect more than one factor at once. In these cases, the effect of applying these grouped factors can be compared with their "default" evolution, defined as the expected change based on the current momentum of the corresponding processes and/or supporting legislation(s) (where applicable), without any significant new shift in support or enablement.







Figure 1. Factors classification and scenarios definition

It is worth noting that regulatory factors might be different from business factors in the fact that some of them play the role of enablers of technology or operational concepts to be deployed, while others have a direct impact on the stakeholders/system. For example, regulation of ATCO interoperability is required in order to develop the concept of FABs with seamless management of traffic, but the regulation itself does not have a direct impact on the Vista model, the regulation might be implemented, but its translation into technological and/or operational changes might not materialise. Compare the regulation defining passenger compensation in case of disruption. This must be followed by all aircraft operators and the regulation has a direct impact on airlines' costs of delay and hence on their behaviour when dealing with disrupted itineraries or planning flights. All the regulations that are considered as **enablers** will be part of the **background factors** and it is assumed that regulation will allow corresponding business factors to be implemented.

1.3 Vista model

The different factors considered are meaningless unless they are considered in the model. For this reason, it is paramount to identify which blocks in the model are impacted by the different factors. In this deliverable a preliminary relationship between factors and model layers and sub-layers is presented. This relationship allows us to isolate the impact of the factors to just the layers and sub-layers that are affected. The detailed impact on the model will be developed in parallel to the model and considering stakeholders' consultations, where applicable.









Figure 3. Vista layers

As reported in D4.1 ("Initial framework definition"), Vista will model the different phases of the ATM process from the strategic to the tactical phase. **Figure 2** presents the high-level view of the different packages that will be developed in Vista. **Figure 3** shows a detailed view of the different layers of the model with their sub-layers. As presented in the figure, a selection of values for the foreground and

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background factors together describe a scenario, which thus defines exogenous variables for the environment, on which the air traffic model is run. The strategic layer defines, based on an economic model, the modifications to the schedules to generate the demand in the system and the initial capacities. The pre-tactical layer assigns passengers' itineraries to flights and defines the individual flight plans; ATFM regulations are generated based on the traffic demand and the airport and airspace capacity along with other environment factors. The outcome of the pre-tactical phase contains all the parameters to model the day of operations by the tactical layer. This layer computes the tactical execution of the individual itineraries, flights and regulations in the Mercury mobility model¹. As these models are stochastic, each layer, or set of layers, might be executed several times to consolidate the metrics of the environment under analysis, as defined by the factors and data sources.

The model includes the possibility of developing a learning loop that would adjust the behaviour for the strategic layer based on the outcome of the consolidation of the metrics. This loop would allow us to provide a new initial mobility state to the model, which would recalibrate the outcome of the economic model at the strategic level.

¹ See SESAR JU (2016). Vista – D4.1 Initial Framework Definition



2 Foreground factors

In this section, we present the foreground factors to be used in the model. Foreground factors are both business and regulatory factors which Vista intends to study specifically. They have been chosen based on two criteria. First, their likely importance for the different stakeholders, based in part on feedback from the consortium's industrial partners. Second, the level of uncertainty as to the likely implementation of the factors in the future. Indeed, some factors might be very important for the air transport system but uncontroversial as to their future effects. As a consequence, they will be adopted sooner or later and thus do not need to be studied in isolation, which leads us to class them as background factors (see Section 3).

The two tables presented in this section are slightly longer than desired in the first place. Indeed, the main issue with the number of foreground factors is that testing each of them independently of each other increases the computational time required combinatorially. Thus, it is important to keep as few as possible. However, it is important for Vista not to miss any important foreground factors, and as a consequence we consider slightly more factors that would be reasonable in terms of computational power. The early versions of the model will clarify its capabilities and the highest priority foreground factors will be considered for further study.

2.1 Regulatory foreground factors

Table 1 contains the regulatory factors that are considered for their modelling as foreground factors along with their possible (qualitative) values. (The identifiers in the "ID" column, in this and subsequent tables, were as defined in Deliverable D2.1). As described in the notes, in some cases, a regulatory factor is defined in the model as a combination of the regulation definition and how it is implemented. For example, passenger provision schemes (including passenger compensation regulations) might be implemented with different degrees of entitlement, e.g. different delays to trigger the entitlement to compensation, combined with different claim uptake rates, affected, for example, by enforcing an automatic compensation payment. In the same manner, it is possible to enforce an emission trading scheme for CO_2 but the impact of such a regulation in the outcome model is directly related to the value of the emission allowance.





ID	Factor	Possible values	Notes
ROR1	Passenger provision schemes	 Current passengers' compensation regulation (Regulation 261) Modification of compensation requirements (right to care independent of flight distance, ensuring passengers right to be re-routed by another airline or transport mode in case of cancellation when the carrier cannot re-route on its own services, rights to assistance and compensation apply if connecting flights are missed because the previous flight was delayed by at least 90 minutes, application of three hours threshold for compensation for short and medium flights, technical faults not exempt from compensations). Passengers entitled to compensation being automatically compensated; Load factors maintained significantly below 100% on key/connecting/trunk routes to reserve some capacity for rebooking passengers who miss flights/connections - a 'social' capacity and resilience provision supporting Flightpath 2050 ambitions through new regulatory paradigms; Enhanced identification of primary delay reasons to assign airline liability. 	In this case some values can be combined, e.g. flights operated maintaining a load factor lower than 100% to maintain capacity to rebook passengers who miss connections and automatic compensation for passengers which are entitled.

Table 1. Foreground regulatory factors



ID	Factor	Possible values	Notes
ROR3	Emission schemes	Low environment impactHigh environment impact	ETS combined with CORSIA will regulate the CO ₂ market.
			NO _x pollution, and particularly applied to local air quality around airports, can have a higher relevance in the future.
			Low environment impact represents the implementation of CO ₂ market with a relatively low value for emission allowances.
			High environmental impact increases the cost of CO ₂ allowances and affect the cost of operating at congested infrastructures due to local air quality.
ROR4	Noise pollution	 Same level of noise restrictions Increased protection of noise pollution 	Increased protection due to noise pollution will lead to airport operation restrictions and/or higher charges for AU.
RAD1	Airport slots	Allocation of slots as currentAllocation with secondary market	Affecting the accessibility of airports
RAD2	Regional airport development	 Maintain level of incentive to develop regional airports Increase level of incentive to develop and connect regional airports 	Regulatory factors related to the regionalisation of the traffic and the
RAA1	Airport access	 Maintain level of incentive to develop intermodality Increase level of incentive to develop intermodality 	regional infrastructures.





ID	Factor	Possible values	Notes
ROR9	Operation of air services	 Maintain level of incentive for regional development Increase level of incentive for regional development 	

2.2 Business foreground factors

Table 2 shows the business factors which have been selected to be foreground factors, and the possible (qualitative) values that they could take within the different scenarios described in Section 4. These values, and the ones presented for the background factors in **Table 4**, correspond to different advancements in the related technological and managerial fields. The specific impact of these factors on the model will be defined at a later stage when the input and output of the model are defined. However, it is foreseen than some values will be extracted from the targets presented in D2.1 specifically, where possible, 'Low' values corresponding to time-based operations, 'Medium' values corresponding to trajectory-based operations and 'High' values to performance-based operations. Note also that here, and in the following deliverables, the values are taken by each of the factors relate to the same baseline, which is the baseline used by SESAR to set its targets. In particular, if a factor is set to 'Medium' in a 2035 scenario, it should not be understood as 'Medium for the 2035 horizon', but medium with respect to a fixed baseline. In the table we have also omitted the default values (as defined in Section 1.2) of the business factors. Finally, some factors do not fit well in 'Low/Medium/High' pattern, and thus they have some more customised values. All these remarks also apply for the background factors (see Section 3).

ID	Factor	Possible values
BTS5	4D Trajectory Management	LowMediumHigh
BTS9	Traffic Synchronisation	LowMediumHigh
BTO4	Passenger reaccommodation tools	LowHigh
BEO1	Fuel prices	LowMedium (current level for current timeframe)High

Table 2. Foreground business factors



ID	Factor	Possible values
BEO2	Airspace charges	This business factor has two dimensions: how the airspace charges are implemented and computed geographically and what is their economic value (low or high)
		 Homogeneous (reshaping of charging zones with regional common charges) High Heterogeneous (current scheme) Modulation of charges (based on demand) New definition of service units based on actual flown route
BEO3	Airline business models	Different market shares between different airline models.
BEO4	Smart, integrated ticketing	LowHigh





3 Background factors

This section presents the list of business and regulatory background factors. These factors are comprised of all the factors which are not listed in Section 2. They have been chosen based on two complementary criteria: their relative smaller interest for the stakeholders, and their certainty to be implemented in the future.

These factors are not meant to be studied individually, but rather will constitute a background canvas for the different scenarios considered in Section 4 over which foreground factors draw contrasted images of their effects. As a consequence, most of these factors will change together in the different scenarios.

3.1 Regulatory background factors

The majority of the background regulatory factors are composed of the regulations that are enablers of technology and operational change. These regulations, when combined with the background factors to generate the background scenarios, are considered to define the regulatory framework to allow the business factors to be implemented and developed as required. **Table 3** contains the background regulatory factors with their possible values and some notes (where required).

ID	Factor	Possible values
RSI1	Single European Sky integration	 Current degree of integration Further development of integration Further liberalisation of ANS
RSI2	Common projects	Common project regulation will ensure that technology is developed and deployed to achieve the foreseen technological and operational changes.
RSI3	Network Manager	As required to enable the functionalities of the network manager.
RPB1	Performance Scheme	Different degrees of performance levels required.

Table 3 Background regulatory factors



ID	Factor	Possible values
RPB2	Performance Review Body	 Range of targets at EU-level and then final values defined by NSAs (bottom-up approach) Independent Performance and Economic Regulator which would provide a top-down performance target setting process
RAR1	Common requirements	Regulation aligned with operational concepts
RAD3	Airport charges	Maintain liberalisation and allow modulation based on parameters such as environmental impact or demand
RAP1	Ground handling market	Maintain liberalisation and increase it for other airport services, e.g. increase of A-CDM technology deployment
RAP2	Industry standardisation of airport procedures	Increased standardisation of processes
ROR2	Common charging scheme	 Current charging scheme Development of modulation of charges New definition of service units based on actual flown route Substantial incentivisation Reshaping of charging zones with regional common enroute unit rates Pure price cap model with a more direct link between actual price and agreed quality of service established This regulation is an enabler of BEO2
ROR5	ANSP labour agreements	 Flexible rostering Establishment of minimum service levels ATCO (air traffic controller) mobility
ROR6	Drones	Regulation enabling the use of drones at different levels. Enabler of BTO1
ROR7	ATCO interoperability	Regulation enabling development of operational and technology concepts
ROR8	Safety	Regulation required to maintain levels of safety
ROR10	2050 vision	Defines high-level vision and objectives for 2050





3.2 Business background factors

Table 4 shows the business factors which have been selected to be background factors, and the possible values that they are expected to take within the different scenarios described in Section 4. The values taken by the factors are explained in Section 2.2.

ID Possible values Factor RSI1 Single European Sky integration Current degree of integration • Further development of integration Further liberalisation of ANS . BTS1 Weather resilience Low • Medium . • High Airport safety BTS2 • Low Medium • High BTS3 Enhanced runway throughput Low • Medium . High . BTS4 Enhanced route structures Low • Medium • High • BTS6 Spacing and separation • Low Medium • High BTS7 Ground Based Conflict Management Low • Medium High • BTS8 Air Safety Nets Low • Medium • High • BTS10 Integrated Surface Management Low • Medium • High • BTS11 Demand and Capacity Balancing • Low Airports Medium • High •

Table 4 Background business factors



ID	Factor	Possible values
BTS12	Demand and Capacity Balancing En- Route	LowMediumHigh
BTS13	Remotely provided Air Traffic Services for aerodromes	LowMediumHigh
BTS14	CNS	LowMediumHigh
BTS15	SWIM	LowMediumHigh
BTO1	Drones / RPAS	LowMediumHigh
BTO2	Performance-based operations	LowMediumHigh
BTO3	Virtual control centre	LowMediumHigh
BTO5	Machine learning and deep learning	LowMediumHigh
BTO6	OTP monitoring	LowMediumHigh
BTO7	Integrated turnaround/hub operations control	LowMediumHigh
BTO8	Cybersecurity	LowMediumHigh
BTO9	Development of carbon-neutral fuels	LowMediumHigh





ID	Factor	Possible values
BED1	Economic development of EU - EFTA	LowMediumHigh
BED2	Development of high-speed trains	LowMediumHigh
BED3	Societal travel characteristics changes	 Increase in environment-friendly profile Increase cultural seeker profile etc.
BED4	Travel substitutes	LowMediumHigh
BED5	Air traffic predictability	LowMediumHigh
BED6	Modal competition versus cooperation	LowMediumHigh
BAA1	Airport multi-modal connectivity	LowMediumHigh
BAP1	Self-processing at airport	LowMediumHigh
BAP2	Resource allocation at airport	LowMediumHigh



4 Definition of scenarios

This section presents the way in which Vista will consider different scenarios for the future of the air transport system. In contrast to other studies, Vista's main aim is not to assess the most likely future for the ATM system, but rather to test the consequences of the potential choices of the actors of the system. These choices are represented in the potential technological adoptions, new process management, and regulations put into place.



Figure 4. From factors to scenarios

The scenarios in Vista are defined as **sets of values over all the factors** presented in Section 2.1. The scenarios are defined in a hierarchical way. As shown in **Figure 4**, some regulatory and business factors are grouped together to constitute background factors, as listed in Section 3. Setting the factors to different values then defines different **background scenarios**. The remaining factors are foreground factors, listed in Section 2. Setting their values then constitutes a **scenario**, to be run by the Vista model. Many different scenarios are likely to be generated for each background scenario, since one of the main aims is to test the individual effects of the foreground factors. The effect of these factors are mitigated by the environment, i.e. the background scenario. Different backgrounds will allow us to test the cost and benefits of each foreground to help understand their likely effect.





4.1 Background scenarios

Background factors are grouped to create the background scenarios to which apply the foreground factors. When creating these scenarios, the economic and technology evolution is considered decoupled. This is in contrast to usual predictions such as those produced by STATFOR, where usually a median scenario is computed with a pessimistic and an optimistic one to give a range of possibilities of future developments. However, Vista works more with a 'what-if' work-frame, which allows the project to have extra flexibility and assess the respective effects of different factors.

As a consequence, the project has isolated two main underlying drivers which might affect the impact of other factors on the system. First, it is clear that changes in demand for travel in Europe will affect the future air transport system. In particular, it is important to take into account the many dimensions of the demand, for instance its volume, its geographical distribution, its structure in terms of passenger profiles. We collect all these concepts under the broad term of 'economic development' in the table below. On the supply side, it is clear that technological advancements (in which we include process management processes) will shape also the future ATM system. As a consequence, we consider that the technologies can have different maturing speeds, drawing on the experience of the targets set by SESAR in particular.

Of course, it is clear that the demand and supply sides are strongly related in reality. In particular, economic development helps research initiatives to get funded, and the latter drives the economic development in return. However, Vista tries to keep them apart, specifically because it wants to discriminate between one effect and the other in order to be able to form a view about the impact of the research initiatives in Europe, like SESAR, and how they can be enhanced within the right environment.

The regulatory factors identified as background regulatory factors are considered enablers of the different technological and operational concepts that are described for the different background scenarios identified in **Table 5**.

Period	Name	Background factors [*]
Current	Current	Default values for the factors (see Section 1.2)
2035	L35: Low economic, Low Techno	 BTS: Low BTO: Low BAA: Low BAP: Low BED: Low, except: BED3: default BEO: Low

Table 5 Background scenarios



Period	Name	Background factors [*]
	M35: High economic, Low Techno	 BTS: Low BTO: Low BAA: Low BAP: Low BED: Medium, except: BED3: increased high-income profile share BEO: Medium
-	H35: High economic, High Techno	 BTS: Medium BTO: Low (as they are long-term goals) BAA: Medium BAP: Medium BED: Medium, except: BED3: increased high-income profile share BEO: Medium
2050	L50: Low economic, Low Techno	 BTS: Medium BTO: Medium BAA: Medium BAP: Medium BED: Medium, except: BED3: increased high-income profile share BEO: Medium
	M50: High economic, Low Techno	 BTS: Medium BTO: Medium BAA: Medium BAP: Medium BED: High, except: BED3: increased high-income profile share and environment-friendly profile share BEO: High, except:
	H50: High economic, High Techno	 BTS: High BTO: High BAA: High BAP: High BED: High, except: BED3: increased high-income profile share and environment-friendly profile share BEO: High





Period	Name	Background factors [*]
* Factors ar	e grouped by their code:	
BTS	: Business Technology SESAR	
BTC	9: Business Technology Others	
BAA	: Business Airport Access	
BAP	: Business Airport Processes	
BED	: Business Economic Demand	
BEC): Business Economic Others	

4.2 Foreground factors grouping

Foreground factors can be tested individually on the different background scenarios by generating scenarios with different values for the foreground factors. However, to reduce the number of potential scenarios to test, and in order to model the impact of high-level modifications, some of the foreground factors can be grouped. **Table 6** shows different foreground factor groups that could be tested against the different background scenarios.

The term "default" was defined in Section 1.2. In contrast, "enhanced" is defined as a change being based on an *active shift in momentum* of the corresponding processes and/or (supporting) legislation(s) (where applicable).

Foreground factor group	Possible values	Foreground factors	Notes
EM: Environmental mitigation policies	default	 ROR3: Low environment impact ROR4: Current levels of noise restrictions 	Follows evolution of emission trading schemes but with low cost of allowances and similar levels of noise protection.
	enhanced	 ROR3: High environment impact ROR4: Increased protection of noise pollution 	Follow evolution of emission trading schemes but with high cost of allowances and high levels of noise protection.

Table 6 Grouped foreground factors



Foreground factor group	Possible values	Foreground factors	Notes
RI: Regional infrastructures	default	 RAD2: Maintain level of incentive to develop regional airports RAA1: Maintain level of incentive to develop intermodality ROR9: Maintain level of incentive for regional development 	Keep incentivisation for regional development as current practice.
	enhanced	 RAD2: Increase level of incentive to develop and connect regional airports RAA1: Increase level of incentive to develop intermodality ROR9: Increase level of incentive for regional development 	Incentive development of regional infrastructures, their link with intermodality and the operation of new routes.
PF: Passenger focus	default	 ROR1: Modification of compensation requirements / enhanced identification of primary delay reasons to adjust airline liability. BTO4: Low BEO4: Low 	Protection of passenger and aircraft operators by identifying reasons of primary delay. Deployment of passenger reaccommodation tools without prioritisation. No focus on smart, integrated
			ticketing.
	enhanced	 ROR1: Modification of compensation requirements / automatic compensation / maintain capacity available. BTO4: High BEO4: High 	Protection of passengers enhanced with automatic repayment when entitled and capacity available for reaccommodation of passengers with missed connections.
			Prioritisation of deployment of passenger reaccommodation tools.
			High usage of smart, integrated ticketing.





Foreground factor group	Possible values	Foreground factors	Notes
SES: Single European Sky	default	BTS5: LowBTS9: Low	Overall fragmentation of the ATM system at a national level.
		BEO2: Heterogeneous/LowBEO4: Low	Limited 4D trajectory implementation
			Limited traffic synchronisation between airports and airspaces
			Fragmented ANSPs, different charges for different airspaces. Charges high overall.
			No integrated smart, integrated processes.
	enhanced	BTS5: HighBTS9: High	Federal, uniform management of the airspace.
		BEO2: Homogeneous/HighBEO4: High	Highly advanced point-to-point 4D trajectories
			High synchronisation of traffic between airports and airspaces
			Unique ANSP manager, same European-wide pricing scheme. Charges low overall due to gains in efficiency.
			Full integrated smart, integrated ticketing processes between all actors of the system Europe-wide.

4.3 Scenarios definitions

The combination of the background scenarios with foreground factors and/or foreground factor groups will provide the different scenarios to be tested in Vista. **Figure 5** shows how the scenarios are created by selecting a background scenario, setting some values for the foreground factor groups and finally setting values for the remaining foreground factors.





Figure 5. Process to define a scenario for the Vista model

Due to the large number of foreground factors the number of scenarios to be exhaustively tested would be very large. For this reason, based on the preliminary results to be obtained with the model, the scenarios tested would be adjusted. Business and regulatory factors along with the scenarios will be subject to a consultation with stakeholders (reported in D6.2). This consultation will allow us to identify which of the combinations of foreground factors and background scenarios are more suitable to be initially tested. After the first results are obtained (reported in D5.1) a second consultation with stakeholders will be carried out (reported in D6.3). From that consultation the model will be fine-tuned and the selection of scenarios finalised, which would yield a higher insight into the model.





5 Effect of factors on the model

The objective of this section is to indicate which phases and exogenous variables of the model are affected by the foreground factors and the background scenarios. Different factors will have different types of impact on the system. Some factors are quite high-level and will serve as qualitative indications on how to build scenarios. Other factors are much more specific and will directly change some parameters in the model. Others, which are equally specific, can be directly integrated in the model as a new mechanism for airlines, airports or passengers to use.

Once the model is built, the exact effect of each factor will be defined. In this section we only make a first assessment of the part of the model which will likely be impacted by each factor. This will help us to determine which factor(s) require less focus of attention in each of the sublayers of the model, as well as focusing on building the model around the most important factors – the foreground ones.

Note that we are interested in the **primary** effects of the factors in each sublayer or its components, i.e. the factor has to be related to the **exogenous** variables used to run the sublayers. Obviously, many factors have many indirect effects too, in the sense that each sublayer is linked to each other and thus its modification impacts the other sublayers downstream.

5.1 Effect of SESAR-related factors

A first step is to determine the effect of the factors related to SESAR technological advancements. Since they have very specific targets, which give an indication of their potential effect, they are the easiest to assess.

5.1.1 Primary effect of KPIs on the model

A first step is to map some of the functional relationships between KPIs and other metrics within the model. This helps to unify the effect of all SESAR-related factors in the model by considering only their effects in terms of the KPIs, except when a specific mechanism is implemented in the model.Table 7 presents the qualitative relationships expected. Note that some KPIs are not explicitly included in this manner. This does not mean that the corresponding KPIs are not modified by a factor. For instance, 'resilience' is thought to be too much of an emergent property to modify directly some parameters within the model. However, resilience could in principle be defined and measured within the model and thus be modified by different factors.



Table 7 Effect of KPIs

КРІ	Effect
Airport Capacity	Sets the relationship between mean delay and traffic volume at airport
Airspace Capacity	Sets the relationship between mean delay and traffic volume in airspace
Civil-Military Coordination Centre	Not explicitly included
Cost Effectiveness (ATCO)	Sets the cost of an ATCO with respect to the volume controlled
Cost Effectiveness (TECH)	Sets the cost per flight (with fuel and ANSPs' charges)
Environment / Fuel Efficiency	Sets ratio of best trajectory length/actual trajectory
Predictability / Flight Duration Variability	Sets variance of flight duration distribution
Punctuality	Sets mean of flight duration distribution
Resilience	Not explicitly included
Safety	Not explicitly included

5.1.2 Sublayers affected by KPIs

Based on the previous table, **Table 8** shows the sublayers of the model (which were defined in D4.1) and the corresponding KPI relationships. A " \checkmark " indicates the presence of a relationship.

Table 8 Model components affected by SESAR KPIs

		Sublayer & components									
КРІ	Strategi	c layer			Tactical layer						
	Economic model			Schedule	Passenger	Flight plan	ATFM reg.				
	Airport	ANSP	Airline	mapping	assignment	generation	generation	wercury			
Airport Capacity	\checkmark						\checkmark				
Airspace Capacity		\checkmark					\checkmark				
Cost Effectiveness (ATCO)		\checkmark									





		Sublayer & components									
KPI	Strategi	c layer			Tactical layer						
	Economic model		Schedule	Passenger	Flight plan	ATFM reg.	Morcury				
	Airport	ANSP	Airline	mapping	assignment	generation	generation	wiercury			
Cost Effectiveness (TECH)			\checkmark								
Environment / Fuel Efficiency			\checkmark			\checkmark					
Predictability / Flight Duration Variability								\checkmark			
Punctuality								\checkmark			

5.2 Effect of business and regulatory factors on the components of the model

This section presents the assessment of the sublayers which could be affected by any of the business or regulatory factors considered. This assessment is based on the previous table for the SESAR related business factors ("BTS" nomenclature). For other factors, the assessment is based on the factor description. The assessment is based on the description of the factor itself. Some justifications can be found in Section 5.3 for each individual sublayer of the model.

Table 9 shows the components in the model that are impacted by the different business and regulatory areas defined in D2.1. A " \checkmark " indicates the presence of a relationship.

	Sublayer & components									
Business / Regulatory area	Strategi	c layer			Tactical layer					
	Economic model			Schedule	Passenger	Flight plan	ATFM reg.	Morcupy		
	Airport	ANSP	Airline	mapping	assignment	generation	generation	wercury		
BTS	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark		
вто	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		
BAA	\checkmark			\checkmark				\checkmark		

Table 9 Model components affected by business and regulatory areas



	Sublayer & components									
Business / Regulatory	Strategi	c layer			Tactical layer					
area	Economic model			Schedule	Passenger	Flight plan	ATFM reg.	Moreury		
	Airport	ANSP	Airline	mapping	assignment	generation	generation	wiercury		
BAP	\checkmark							\checkmark		
BED	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark		
BEO	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		
ROR	\checkmark		\checkmark	\checkmark			\checkmark	\checkmark		
RAD	\checkmark		\checkmark	\checkmark	\checkmark					
RAA	\checkmark		\checkmark	\checkmark	\checkmark					

Table 10 compiles the potential effects of each individual business and regulatory factor on the different sublayers.

Table 10 Model components affected by business and regulatory factors

	Sublayer & components										
Factors [*]	Strategi	c layer			Tactical layer						
	Eco	onomic m	odel	Schedule	Passenger	Flight plan	ATFM reg.	Morcup			
	Airport	ANSP	Airline	mapping	assignment	generation	generation	wercury			
BTS1							\checkmark	\checkmark			
BTS2 ^{**}											
BTS3	\checkmark	\checkmark		\checkmark		\checkmark	\checkmark	\checkmark			
BTS4	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark			
BTS5	\checkmark	\checkmark	\checkmark			\checkmark	\checkmark	\checkmark			
BTS6	\checkmark	\checkmark	\checkmark			\checkmark	\checkmark	\checkmark			
BTS7		\checkmark	\checkmark			\checkmark	\checkmark	\checkmark			
BTS8 ^{**}											
BTS9	\checkmark	\checkmark	\checkmark				\checkmark	\checkmark			
BTS10	\checkmark		\checkmark					\checkmark			
BTS11		\checkmark	\checkmark			\checkmark	\checkmark	\checkmark			
BTS12		\checkmark	\checkmark			\checkmark	\checkmark	\checkmark			
BTS13		\checkmark	\checkmark				\checkmark				







	Sublayer & components										
Factors [*]	Strategi	Strategic layer			Pre-tactical layer						
	Eco	onomic m	odel	Schedule	Passenger	Flight plan	ATFM reg.	Morcury			
	Airport	ANSP	Airline	mapping	assignment	generation	generation	wiercury			
BTS14		\checkmark									
BTS15			\checkmark					\checkmark			
BTO1		\checkmark					\checkmark				
BTO2		\checkmark	\checkmark			\checkmark	\checkmark	\checkmark			
BTO3		\checkmark					\checkmark				
BTO4			\checkmark	\checkmark	\checkmark			\checkmark			
BTO5	\checkmark	\checkmark	\checkmark								
BTO6			\checkmark	\checkmark				\checkmark			
BTO7	\checkmark		\checkmark	\checkmark		\checkmark		\checkmark			
BTO8 ^{**}											
BTO9			\checkmark	\checkmark		\checkmark		\checkmark			
BAA1	\checkmark			\checkmark				\checkmark			
BAP1								\checkmark			
BAP2								\checkmark			
BED1	\checkmark		\checkmark	\checkmark							
BED2	\checkmark		\checkmark		\checkmark			\checkmark			
BED3			\checkmark	\checkmark	\checkmark			\checkmark			
BED4	\checkmark		\checkmark	\checkmark	\checkmark						
BED5		\checkmark					\checkmark	\checkmark			
BED6		\checkmark	\checkmark								
BEO1			\checkmark			\checkmark		\checkmark			
BEO2		\checkmark	\checkmark	\checkmark		\checkmark					
BEO3			\checkmark	\checkmark	\checkmark	\checkmark		\checkmark			
BEO4			\checkmark		\checkmark			\checkmark			
ROR1			\checkmark	\checkmark	\checkmark			\checkmark			
ROR3			\checkmark					\checkmark			
ROR4	\checkmark			\checkmark			\checkmark	\checkmark			



	Sublayer & components										
Factors [*]	Strategi	c layer			Tactical layer						
	Economic model			Schedule	Passenger	Flight plan	ATFM reg.	Moreum			
	Airport	ANSP	Airline	mapping	assignment	generation	generation	wiercury			
ROR9			\checkmark	\checkmark							
RAD1	\checkmark		\checkmark	\checkmark							
RAD2	\checkmark		\checkmark	\checkmark	\checkmark						
RAA1	\checkmark		\checkmark	\checkmark							

* For regulatory factors, only those considered not merely as enablers are shown.

** Safety/security is out of scope of the Vista project and hence these parameters do not have a direct impact on the model.

5.3 Description of the preliminary expected effect of the factor in the model

The previous table only states if a given factor will have any direct effect on a given sublayer. It does not state the magnitude, direction, or even the qualitative nature of the effect. As a consequence, we present additional tables which give a rough estimation of the type of effect of each factor. For each component/sublayer in the model, a brief description of the preliminary expected effect of the different factors are presented in the following tables. The specific effect will only be fixed when the model starts to be implemented and its specific exogenous variables more precisely defined.

5.3.1 Economic model

Table 11.	Effect	of	factors	on	economic	model
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Factor	Effect	Model/Variables affected
BTS3	Optimised procedures for arrival and	Airport: Increased capacity
	departure management	ANSP: increased capacity (TMA)
BTS4	Optimised airspace management	Airport: Increased capacity
		• ANSP: increased capacity (TMA and enroute), increased cost efficiency
		Airline: decreased en-route cost
BTS5	Optimised trajectories for aircraft	Airport: Increased capacity
		• ANSP: increased capacity (TMA and enroute), increased cost efficiency
		• Airline: decreased en-route cost





Factor	Effect	Model/Variables affected				
BTS6	Potential increased density of aircraft in a	•	Airport: Increased capacity			
	given region with a constant safety level	•	ANSP: increased capacity (TMA), increased cost efficiency			
		•	Airline: decreased en-route cost			
BTS7	Better separation management, better controller team organisation	•	ANSP: increased capacity (TMA and enroute), increased cost efficiency			
		٠	Airline: decreased en-route cost			
BTS9	Better and extended AMAN and DMAN	•	Airport: Increased capacity			
	procedures		ANSP: increased capacity (TMA and en- route), increased cost efficiency			
		•	Airline: decreased en-route cost			
BTS10	Better surface management tools.	•	Airport: Increased capacity			
		•	Airline: decreased en-route cost			
BTS11	Enhanced cooperation between airports, NOP, etc.		ANSP: increased capacity (TMA), increased cost efficiency			
		•	Airline: decreased en-route cost			
BTS12	Better management of the airspace through increased collaboration, more		ANSP: increased capacity (TMA and enroute), increased cost efficiency			
	rules etc.	•	Airline: decreased en-route cost			
BTS13	Factorisation of the efforts for ANSPs	•	ANSP: increased cost efficiency			
	through the use of remote towers possibly controlling vast pieces of airspaces.		Airline: decreased en-route cost (ATCO)			
BTS14	More communication, navigation and surveillance tools, enabling some of the other factors.	٠	ANSP: decreased cost efficiency			
BTS15	Common pool of updated information for all stakeholders, leading better informed strategic and tactical decisions.	٠	Airline: decreased en-route cost			
BTO1	Drones take resources from the ANSPs that they cannot allocate to the passengers-oriented side	٠	ANSP: decreased effective airspace capacity			



Factor	Effect	N	lodel/Variables affected
BTO2	Development of Performance-based navigations with the management of	٠	ANSP: increased airspace capacity (TMA and en-route), increased cost efficiency
	trajectory planning and execution	•	Airline: increased cost efficiency
BTO3	Virtual control centres will allow the ANSPs to factorise the effort have increased flexibility	٠	ANSP: increased cost efficiency
BTO4	Passenger reaccommodation tools lead to a better assessment of the needs of passengers in case of disruption	•	Airline: decreased cost of delay.
BTO5	Machine learning and deep learning will allow in particular a better prediction of the changes of demand	•	Airline, ANSP, airport: increased cost efficiency
BTO6	Higher reactivity to disruptions and enhanced disruption management.	٠	Airline: increased cost efficiency
BTO7	Enhanced A-CDM, resources allocation and reduction of passengers' disruptions due to missed connections.	•	Airline: increased cost efficiency, better delay management procedures within the model.
BTO9	Alternative to fossil fuels, leading to a reduction of emission per kilometre flown	٠	Airline: decreased emissions per kilometre flown
BAA1	Increased intermodality	٠	Airport: increased catchment area, decreased demand for short route.
BED1	The economic development of Europe affects the distribution of income and wealth of its inhabitants, triggering changes in demand	•	Airline: modification of the passenger profiles shares, modification of the demand volume, modification of the geographical localisation of demand
BED2	Development of high-speed trains has a dual effect, because it potentially brings more passengers to the airports connected but is also a direct competitor for the given routes.	•	Airport: increased catchment area Airline: less demand for short routes.
BED3	The society's changes are reflected in changes of demand with regard to the type of travel desirable	•	Airline: changes in the passenger profile shares.
BED4	Virtual reality devices are likely to decrease at least some types of travel, like small business meetings.	•	Airline: decrease for business and leisure passenger demand.





Factor	Effect	Μ	odel/Variables affected
BED5	Traffic predictability allows us to better allocate resources and thus operate closer to the capacity	•	ANSP: increased capacity
BED6	More competition could lead to higher cost efficiency locally, more cooperation to a better integration of the system and a higher cost efficiency overall	•	ANSP: establishment of super- monopolies and/or higher cost efficiency.
BEO1	The fuel price influences the cost of the gate-to-gate part	•	Airline: increased gate-to-gate cost
BEO2	The type of pricing scheme directly impacts the revenues of the ANSPs and the costs of the airlines	•	ANSP, airline: different pricing mechanisms implemented within the model, with different level of spatial heterogeneity
BEO3	The airline business drives the price and the type of service they offer, thus impacting the passenger profile share too.	٠	Airline: change share of airline business models.
	Note: could be an endogenous variable of the model		
BEO4	Smart integrated tickets allow passengers and airlines to reduce their buffers.	•	Airline: smaller turnaround time, increased cost-efficiency.
ROR1	Different rights for the passengers translate into different types of costs for the airlines	٠	Airline: changes the cost of delay
ROR3	The emission charges add up to the cost of the fuel for the airlines	•	Airline: changes the cost per kilometre flown
ROR4	Noise limitation regulations will force the airport to cap its capacity or reduce the number of people affected by the noise, and/or putting some extra charge on some problematic airports.	•	Airport: capped capacity for some airport, additional operating costs.
ROR9	Affect the range of prices that the airline can offer to passengers.	•	Airline: cap (or not) the prices
RAD1	Regulations regarding the slot allocation can change how airport are benefiting from the slots and how the airline choose	•	Airport: change the revenues Airlines: allow more strategic changes
	their routes		



Factor	Effect	Model/Variables affected
RAD2	This regulation allows the countries to subsidies some small airports which face adverse conditions regarding their development	 Airport: increased revenues for some small airports
RAA1	These policies lead to the integration of airport with other means of transport.	Airport: increased catchment area

5.3.2 Schedule mapping

Table 12. Effect of factors on schedule mapping

Factor	Effect	N	Nodel/Variables affected
BTS3	These factors might impact the airport	٠	Airports capacities
BTS4	capacity.		
	These capacities might be used while adjusting the flight schedules		
BTO4	The introduction of passenger reaccommodation tools might affect the scheduling of flights to provide hub operations, e.g. reducing the connecting time between flights or buffers	٠	Buffers Connecting times
BTO6	Enhanced OTP monitoring and tracking of disruptions might affect the buffers considered during the scheduling phase	•	Buffers
BTO7	Turnaround might affect how flight schedules are generated by impacting the minimum turnaround time	•	Minimum turnaround time
BTO9	Carbon-neutral fuel development might affect the willingness to recover delay and hence the buffers during scheduling	•	Buffers
BAA1	Passengers' demand evolution, including	٠	Passengers' demand
BED1	changes due to high-speed train, intermodality and passengers' characteristics, affects the schedules offered by airlines		
BED2			
BED3			
BED4			
BEO2	Airspace charges affects operating costs and hence scheduling decisions	•	Operating costs





Factor	Effect	N	Iodel/Variables affected
BEO3	Airlines models affect the scheduling in the model	•	Schedule models
ROR1	Passenger provision schemes might affect decisions at scheduling level, e.g. buffers	•	Buffers Connecting times
ROR/	Noise restrictions in airport capacity might	•	Airports capacities
NON4	affect scheduling possibilities	•	All ports capacities
ROR9	Incentivisation of specific airports will affect the schedules of the flights to-from them	٠	Airports capacities
		٠	Passengers' demand
RAD1	Airport slots availability affects airport capacity and hence the scheduling	•	Airports capacities
RAD2	Development of regional infrastructure will	٠	Airports capacities
	affect airports' capacities and passengers' demand	٠	Passengers' demand

5.3.3 Passenger assignment

Table 13. Effect of factors on passenger assignment

Factor	Effect	N	Nodel/Variables affected
BTO4	Passenger reaccommodation tools might affect willingness to select tight connections and might affect the capacity of seats available	•	Connection times
BED3	Passengers' profiles affect passengers' distribution	•	Passengers distribution between the different profiles
BED4	Travel substitutes might affect the type of passenger assigned to flights	٠	Passengers distribution between the different profiles
BEO3	Airlines models affect type of passenger assigned to flights	•	Passengers distribution between the different profiles
BEO4	Smart ticketing might affect buffers between means of transport	٠	Buffer times
ROR1	Passenger provision schemes might affect willingness to select tight connections and might affect the capacity of seats available	•	Connection times
RAD2	Development of regional infrastructure will affect passenger demand	٠	Passenger demand



Factor	Effect	Model/Variables affected
RAA1	Intermodality might affect passengers' demand	Passenger demand

5.3.4 Flight plan generation

Table 14. Effect of factors on flight plan generation

Factor	Effect	Ν	Iodel/Variables affected
BTS3	These factors might impact the airport — capacity. These capacities might be used while adjusting the flight plans	٠	Airports capacities
BTS4			
BTS5	4D trajectory management will affect the type of flight plan that is generated, it might affect the constraints considered when generating the flight plan	٠	Flight plan constraints
BTS6	These factors might affect airport and airspace	٠	Airports capacities
BTS7	when defining the flight plans	٠	Airspace capacities
		٠	Flight plan constraints
BTS11	This factor might impact the airport capacity. These capacities might be used while adjusting the flight plans	٠	Airports capacities
BTS12	This factor might impact the airport. These capacities might be used while adjusting the flight plans	٠	Airports capacities
BTO2	Performance-based operations might impact how flight plans are generated	٠	Flight plan generation process
BTO7	Turnaround might affect how flight plans are generated	٠	Minimum turnaround time
BTO9	Cost of fuel and carbon-neutral fuels might	٠	Costs considered during flight plan
BEO1	on the generation of flight plans.		generation
BEO2	Airspace charges affect the operating cost of the flight plans.		
BEO3	Airlines' models affect the prioritisation of factors during the generation of the flight plan (e.g. time, fuel, buffers)	•	Flight plan generation process





5.3.5 ATFM regulation generation

Table 15. Effect of factors on ATFM regulation generation

Factor	Effect	Ν	Nodel/Variables affected
BTS1	Weather resilience will affect the probability of having a reduced capacity due to weather and hence the probability of implementing ATFM regulations due to weather.	•	Probability of regulation due to weather
BTS3	Airport throughput will affect the airport capacity.	٠	Airports capacity
BTS4	Routes structures will affect the airspace capacity.	٠	Airspace capacity
BTS5	4D trajectory management will affect airport	٠	Airports capacity
		•	Airspace capacity
BTS6	Conflict management will affect airport and	•	Airports capacity
BTS7	airspace capacity	٠	Airspace capacity
BTS9	Traffic synchronisation will impact the airport and airspace capacity	٠	Airports capacity
		٠	Airspace capacity
BTS11	Demand and capacity balancing tools are	٠	Probability of regulation and
BTS12	 related to the probability of having regulations and their intensity and duration 		characteristics
BTS13	Remotely provided ATS for aerodromes will affect capacity of some airports	•	Airports capacity
BTO1	The introduction of drones/RPAS will have an	٠	Airports capacity
	impact on the capacity of the airports and airspace	•	Airspace capacity
BTO2	Performance-based operations might affect the capacity or airspace and airports	٠	Airports capacity
		•	Airspace capacity
BTO3	Virtual control centre might impact airspace capacity	•	Airports capacity
BED5	Traffic predictability might impact airspace and airport capacity	٠	Airports capacity
		•	Airspace capacity
ROR4	Noise pollution restrictions might affect airport capacity available	٠	Airports capacity



5.3.6 Mercury

Table 16. Effect of factors on Mercury

Factor	Effect	N	1odel/Variables affected
BTS1	Weather resilience will impact the variability	٠	Flights variability
	and delay of hights on the presence of weather	•	Delay
BTS3	Runway throughput will affect the airport capacity and hence the delay	•	Airports capacity
BTS4	Route structures will affect the flight times and tactical flight plan variations	•	Flights variability
BTS5	4D trajectory management might impact	•	Airspace capacity
	capacity and predictability	٠	Airports capacity
		٠	Flights variability
BTS6	Conflict management tools might increase	٠	Airspace capacity
BTS7	 airspace capacity and reduce tactical en-route delay. 		
BTS9	Traffic synchronisation will affect the airport capacity and hence the arrival delay	•	Airports capacity
BTS10	Integrated surface management tools might affect the ground operations times (taxi times)	٠	Taxi times
BTS11	Demand and capacity balancing might affect	•	ATFM regulations
BTS12	regulations, e.g. their duration		
BTS15	The use of SWIM might affect flight predictability	•	Flights variability
BTO2	Performance-based operations might affect how flight plans are selected and executed.	•	Flight plan selection and execution
BTO4	Passenger reaccommodation tools affect passengers transfer times and tactical delay recovery strategies as it impacts cost of delay	٠	Cost of delay
		٠	Passenger connecting times
BTO6	The monitoring of OTP might affect how flight plans are selected and executed particularly in terms of tactical delay management	•	Flight plan selection and execution
BTO7	Turnaround operations affect the time	٠	Minimum turnaround time
	required to perform the minimum turnaround time	•	Actual turnaround time





Factor	Effect	N	1odel/Variables affected
BTO9	The development of carbon-neutral fuels might affect the cost of emissions and hence affect the cost of fuel usage impacting the technology/procedures with are affecting fuel consumption such as dynamic tactical delay recovery	•	Cost of fuel
BAA1	Multi-modal connectivity at airports and	•	Access/egress times
BAA2	 means of transport selected to access the airport will affect the door-to-gate and gate- to-door time. 	•	Passengers buffers for connecting to other means of transport
BAP1	Airport processing and resource allocation will	٠	Passengers airport process times
BAP2	at the airports.		
BED2	High-speed train development with intermodality will affect the door-to-gate and gate-to-door time.	•	Access/egress times
BED3	Passengers' profiles will affect how passengers are modelled during the tactical phase in terms of access/egress times to the airport, processes within the airport and transfer, particularly in case of missed connections.	•	Access/egress times
		•	Passengers airport process times
		•	Passengers buffers
BED5	Traffic predictability might affect how flights evolve tactically in the model	•	Flights variability
BEO1	Fuel prices has an impact on the technology/procedures that affect fuel consumption such as tactical delay management	•	Cost of fuel
BEO3	Airlines models will affect tactical reaction to disruption	•	Delay management
BEO4	Smart integrated ticketing will affect passengers' buffers times and door-to-gate and gate-to-door times	•	Access/egress times
		•	Passengers buffers for connecting to other means of transport
ROR1	Passenger provision schemes would affect cost of delay on some operations and hence processes affecting delay management such as the flight plan selection process or tactical delay recovery by modification of speed.	•	Cost of delay



Factor	Effect	Μ	lodel/Variables affected
ROR3	Emission allowances scheme might affect the cost of fuel usage and hence technology/procedures with are affecting fuel consumption such as dynamic tactical delay recovery	•	Cost of fuel
ROR4	Noise restriction might affect airport capacity and delays on arrival.	•	Airports capacity





6 Next steps and look ahead

This deliverable has presented how the Vista scenarios will be built based on possible values of the business and regulatory factors defined in D2.1. The scenarios are built in two stages, using underlying, background factors first and then adding the factors on top, on which we will focus the analyses, to discriminate their effects. This deliverable also assessed the likely parts of the model to be impacted by the different factors in a qualitative way.

The next step will be to write down a specific first version of each block of the model. After the first version, it will be much easier to specify the effect of each factor, and to decide on those which are not needed. The developments of each building block will be largely independent of each other. It is thus important to align the capabilities of each block. To this end, the project will keep track of the required input for each block, to which each upstream block should comply for its output. The alignment between blocks will be tracked by using different tools, including a GitHub repository (or equivalent) and the inGrid repository hosted by Innaxis.

The model will be developed iteratively, with a close interaction with the industrial partners. It is foreseen that at least three major versions of the model will be developed, each having probably different input and output formats. Typical results from the model will be presented to the partners, to assess the general consistency of the model and avoid any major omissions.

Deliverable 5.1 (OCT17) will present some results obtained, probably with the second version of the model, and an assessment of the modifications needed to reach the objectives set by Vista.

The final assessment in Deliverable 5.2 (APR18) will present the results obtained with the final model, likely the third or even fourth version. This iterative process ensures that no crucial block is left to be developed at the very last moment, allows us to avoid 'over-development' where a feature of the model is developed even though it does not answer a need for reaching an objective, and also allows us to include the industrial partners efficiently in the model development right from the beginning.

The regulatory and business factors, and the scenarios defined in this deliverable, will be subject to a consultation with stakeholders. This consultation, which will be reported in D6.2 (APR17), will help us to, firstly, ensure that all the regulatory and business factors have been captured in Vista and secondly, which of the combinations of foreground factors and background scenarios are more suitable to be initially tested. A second consultation, reported in D6.3 (DEC17), will present to stakeholders the preliminary results obtained with the model and reported in D5.1, and fine-tune the model and the scenarios that will be analysed in the final iteration of the model development.



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