

DECISION

ADB(D) 31-2009

2010 Budget

The Administrative Board of the SESAR Joint Undertaking,

Having regard to:

- Council Regulation (EC) 219/2007 as last modified by Council Regulation (EC) 1361/2008, in particular to Articles 5.1(c) and 16.1 of the Statutes of the SESAR Joint Undertaking
- Articles 27.8 and 27.9 of the SJU Financial Rules,

After having taken into account the adjustments requested by the Board members,

has adopted the following decision:

Article 1

The draft budget for 2010, annexed to this decision with the reference SJU-AB-012-09-DOC-02bis is approved.

This decision shall enter into force on the date of its adoption.

Done in Brussels, 31 December 2009

For the Administrative Board

Daniel Calleja Crespo
The Chairperson



Draft Budget 2010 and multi annual estimates 2010 – 2012

21 December 2009

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2010-12-31

Draft Budget 2010 and multi-annual estimates 2010 - 2013

1 Legal Basis

This Draft Budget 2010 is established in accordance with Article 27.8 of the SJU Financial Rules approved by the Administrative Board on 28 July 2009. The Administrative Board is required to approve this document or any following update at its next meeting, scheduled on 14 December 2009.

2 Background

In accordance with Article 27.8 of the SJU Financial Rules the *“the Executive Director shall prepare the draft budget for the following year (N) and submit it to the Administrative Board for adoption. The draft budget shall be submitted to the Administrative Board no later than 30 September of the preceding year (N-1)”*.

Following the instructions issued by the European Commission for all the EU Bodies, a 2010 Preliminary Draft Budget was submitted to the European Commission and the Budget Authorities (the European Parliament and the European Council) on 10 February 2009. A revised version of the same document was submitted at the end of March 2009.

The present document constitutes an update of the first version of the Draft Budget 2010 which was submitted to the Administrative Board on 30 September 2009. This version includes

- a. the Revised Budget 2009, in line with the Administrative Board decision of 9 October 2009,
- b. the ADB comments received until 18 December 2009.

This 2010 Draft Budget includes the estimated resources needed to achieve the draft Annual Work Programme 2010 submitted to the Administrative Board for approval on 26 November 2009 (reference SJU-AB-012-09-DOC-03).

The 2010 Draft Budget contains all the estimated revenues, expenditures and staff resources needed to be committed and paid calculated on the basis of the information available at the end of November 2009.

With regard to the activities awarded by the Administrative Board to the SJU Members as a result of the IBFAO 1, the key figures are as follows:

- a. EUROCONTROL in-kind contributions EUR 277.7 million,
- b. Other Members in-kind contributions EUR 1022.0 million and cash contributions EUR 25.5 million.

It should be noted that in accordance with the MFA, during the initiation phase each project is subject to a realignment which can imply a revision of the resources allocated to it by the Members within specified limits and subject to the approval of the SJU.

The Members' in-kind and cash contributions related to Work Packages C, 7, 13 and 16 and those projects not awarded during IBAFO 1 will only be known after the completion of IBAFO 2 process. The award of the activities will be finalised by year end 2009, with the Administrative Board decision, and taking into consideration the SJU administrative procedure.

3 Key Facts

2009 has been a key year for the SJU, due to

- a c. the entry into force of Council Regulation (EC) 1361/2008 giving recognition to the SJU of the status of an European Union's Body,
- b d. the accomplishment of the first membership process with the signature of 15 Membership Agreements, the agreement between the SJU and EUROCONTROL on 12 June 2009, and the Multilateral Framework Agreement on 11 August 2009,
- e e. the launch of the initiation phase of the programme on 3rd June 2009, with the launch of specific projects in the following months, process still ongoing and expected to be concluded

in the first half of 2010. The SJU kicked off 126 projects and 46 management activities by the end 2009.

- f. the operational launch of different activities such as AIRE (Atlantic Interoperability Initiative to Reduce Emissions) and OPTIMI (European initiative to improve Oceanic Air Traffic Management),
- g. the establishment and the start of the activities of the Scientific Committee,
- h. the adoption of the new SJU Financial Rules on 28 July 2009, the new financial circuits for the operational and administrative expenditure and the rules implementing the Staff Regulations
- i. the new General Agreement with the European Union (see section 4 below).

These activities translated in more detailed actions, implying the allocation of resources to key priorities to establish the ground on which to build the future steps of the Programme. Operationally, the launch of the initiation phase of the Programme was coupled with the establishment of the key elements of the Business Management Plan.

On the administrative point of view, the clarity introduced by the new Council Regulation on the SJU Status carried the need for a 360 degree revision of the SJU set up and for the alignment to the processes and the procedures of the other EU Bodies, while bringing savings on the fiscal point of view making available more resources for the R&D core activities.

The recruitment plan in the different forms allowed by the new SJU Statutes – staff members under the Staff Regulations (temporary and contractual agents), staff seconded from the SJU Members, PSO and SNEs (Seconded National Experts, also referred to as ENDS) – continued all along 2009.

2010 will be the first full year of the Programme being fully operational, while on the administrative and financial point of view the consolidation of the processes and procedures it is expected to be stabilized.

The Annual Work Programme 2010 details the activities to be carried out by the SJU during 2010 and the link with the different budget lines (doc SJU-AB-012-09-DOC-02).

4 Draft Budget 2010

In line with the SJU's Financial Rules, the budget consists of the statements of revenue and expenditure, together with the staff establishment plan as well as a summary of the schedule of payments due in the subsequent years.

The document is presented in accordance with the SJU Financial Rules. In this respect, the revenues and expenditure related to the contributions in kind of the SJU Members are reported in an annexe to the main Budget document (Annexe I), while Annexe II summarize the total revenues and expenditure of the SJU (cash and in kind revenues and expenditure).

4.1 Revenues (cash)

The revenues of the SJU come from contributions from its members and other revenues.

European Union (Title 1)

- a. The commitment appropriations from the funds of the 7th Framework Programme for Research and Development amount to EUR 115 million at the end of 2009 and to EUR 200 million from the funds of the multi-annual budget of the Trans European Networks-T.

On 7 December 2009 the SJU signed with the EU a new General Agreement covering the overall contribution of the EU to the SJU. During 2010, the EU is expected to commit resources for EUR 105 million, of which EUR 55 million from FP7 and EUR 50 million from TEN-T funding. The cumulated amount of commitment appropriations to the Joint Undertaking at the end of 2010 it is estimated at EUR 420 million corresponding to almost 2/3 of the co-funding needed for the Programme.

- b. In terms of payment appropriations¹, it is expected that the EU will contribute with additional EUR 41 million in terms of FP7 funds and EUR 25 million as TEN-T funds, allowing the SJU to benefit of a gross positive cumulative cash flow of around EUR 204 million by the end of 2010. The General Agreement governs all the provisions related to the payment requests from the SJU to the EU, where the SJU, for a maximum period of 6 months, shall justify the use of the previous resources, the planning of the expenditure for the next 6 months as well as a detailed description of the achievements in relation to the activities of the Annual Work Plan.

Eurocontrol (Title 2)

- a. During 2010, EUROCONTROL is expected to contribute to the SJU for an estimated value of EUR 11.5 million.
- a. EUR 2.9 million cash to co-finance WPs C, 7, 13 and 16,
 - b. EUR 2.4 million for WP 11,
 - c. EUR 3.5 million for WP E,
 - d. EUR 0.6 million for the last part of the Early Projects
 - e. and EUR 0.4 million for military/professional staff associations expertise.
 - f. The remaining EUR 1.7 million cover the IT and administrative support as well as the costs of the 3 EUROCONTROL staff members seconded to the SJU. Regarding the staff expenditure please refer to the Multi Annual Staff Policy Plan 2010-2012 (SJU-AB-010-09-DOC-09).

Other Members (Title 3)

- a. The other Members are expected to contribute the first instalment of their cash contributions to the SJU in accordance with the provisions of the Membership Agreements. For 2010, this amount corresponds 1/7th of 5% of the Members' net in-kind contributions

Other revenues (Title 4)

- a. The other revenues include interests yielded by the cash contributions paid to the SJU, net of the amount of interests matured on the EC contributions that has to be paid back to the Commission.

4.2 Expenditure (cash)

4.2.1 Staff Expenditure (Title 1)

This title includes the expenditure related to the SJU personnel in the broad sense of the term, covering the SJU staff under EU Staff Regulations (temporary and contractual agents, respectively chapters 1.1 and 1.2), the staff seconded to the SJU by its Members (chapter 1.3) and SNEs (chapter 1.4) together with the associated costs (missions, training, contingencies, etc – chapters 1.5 and 1.6).

In accordance with the Multi-Annual Staff Policy Plan 2010-2012 approved by the ADB on 12 June 2009, the staff establishment plan of the SJU includes 39 posts. The Draft Budget 2010 is estimated based on the assumption that the 39 position will be fully occupied during the all year.

¹ It should be noted that the amount of EUR 27.7 million received from the EU as payment appropriations, consist of EUR 14.1 million related to the execution of the global payment of EUR 100 million which was carried out in 2008/2009 and EUR 13.6 million from FP7.

SJU STAFF	Draft Budget 2010						Total
	GRADE	Staff Plan	Temporary Ag	Contr. Agent	Secondment	ENDs	
Executive Director	AD14	1	1				1
Deputy Exec Director-Programme Director	cancelled						
Director, Administration and Finance	AD12	1	1				1
Chief Architect	AD12	1	1				1
Chief, Operational concept and validation	AD12	1	1				1
Chief Regulatory Affairs	AD12	1	1				1
Chief, Economics and Environment	AD10	1	1				1
Chief, Communication and stakeholders relations	AD11	1	1				1
Advisor to the Executive Director	AD10	1	1				1
Advisor to the Executive Director	AD10	1	1				1
Head Legal affairs and contracts	AD8	1	1				1
Head Financial resources	AD8	1	1				1
Hd ConOps S&D Sector	AD8	1			1		1
Hd Validation/Verification S&D Sector	AD8	1			1		1
Hd Airborne & CNS Systems Sector	AD8	1	1				1
Hd Airport & Centre ATM Systems Sector	AD8	1	1				1
Human resources Officer	AST7	1	1				1
Legal & contract Adviser	AD7	1	1				1
Finance and accounting Officer	AD7	1	1				1
Environment Officer	AD7	1	1				1
Project Controller/Auditor	AD7	1	1				1
ConOps/Airport S&D Officer	AD6	1	1				1
ConOps/Airspace User S&D Officer	AD6	1	1				1
Avionics Systems Architect	AD6	1	1				1
IT Systems Architect	AD6	1	1				1
Communication Officer	AD5	1	1				1
Economist	AD5	1	1				1
Legal Officer	AD5	1		1			1
Project Controller/Auditor	AD5	1	1				1
Project Controller/Auditor	AD5	1			1		1
Internal Auditor	AD5	1			1		1
Project Manager	AD5	1		1			1
Project Manager	AD5	1			1		1
Project Manager	AD5	1	1				1
Project Manager	AD5	1			1		1
Accountant	AST5	1	1				1
Executive Secretary	AST3	1	1				1
Administrative Assistant	AST3	1		1			1
Secretary - Programme Director	AST1	1	1				1
Secretary - Administration & Finance Director	AST1	1	1				1
TOTAL		39	30	3	6		39
END							
Chief Military Affairs		1				1	1
Advisor Regulatory Affairs		1				1	1
Advisor Institutional Affairs		1				1	1
TOTAL		3				3	3

Here above the details of the positions and the different contract type for each position.

In order to complement the expertise in terms of military and institutional affairs whilst minimising the recruitment of permanent staff, on 26 March 2009 the ADB approved the proposal of the Executive Director to complement the structure with two SNE² positions, one of which filled as of October 1st, 2009. During 2010, the SJU will re-open the unfilled position (SNE for Military Affairs). Furthermore, the Draft Budget includes a new SNE position to support the SJU in the field of regulatory affairs.

The 2010 staff expenditure is estimated to amount to EUR 5,5 million, -8% compared to the Revised Budget 2009 and -40% compared to the staff expenditure under Belgian Law contracts. The comparison to the Revised Budget 2009 is not homogeneous because during the first 6 months of that year 13 staff members were still under Belgian Law contracts.

It should be noted that the SJU is suffering in the recruitment process due to the need to attract highly skilled professionals while not always being in the position to offer competitive conditions. During

² The contractual form of the SNE is the applied in all the European Commission.

2009, in particular, key positions such as that of the Head of the Legal and Procurement Sector have remained vacant for almost 10 months. The SJU management will assess the organisation structure of the SJU to ensure that the resources made available provide reasonable assurance with regard to the sound financial management of the organisation.

With regard to the expenditure for missions (EUR 0,5 million), the SJU has adopted a policy to reduce the costs of the missions giving preference to web-conferencing and in the future, subject to the ADB approval of the investment, to video conferencing.

The "Other Staff Expenditure" line includes the estimated expenditure for training and seminars (EUR 0.1 million), recruitment and related expenditure together with the PMO service fees (EUR 0.1 million), as well as an overall contingency for this title to take into accounts possible unexpected variances (EUR 0.3 million).

4.2.2 Administrative Expenditure (Title 2)

The administrative expenditure, core to the support of the smooth running of the Programme and to ensure compliance with the EU regulations, is estimated at EUR 3,1 million, compared to EUR 3,4 million in 2009. The main differences are explained by the following

- a. *+0,6 million rental for building and associated costs (chapter 2.1)* - the commitment for the rental of the new premises for 2009 was covered by a carry over from 2008. Due to the change in the Financial Rules, the administrative expenditure shall be "non differentiated", i.e. related only to the specific financial year. Due to this accounting adjustment, the cost of the rental, including its associated costs, appears in 2010 for its full amount but it is not included in 2009, with an impact of EUR +0,5 million.
- b. *-0,4 million current administrative expenditure (chapter 2.6)* - 2009 included EUR 0,4 million as tax on interest generated, to which the SJU is not anymore subject in 2010 due to the SJU Statutes' change.
- c. *-0,5 million IT expenditure and technical facilities (chapter 2.7)* - 2009 included around EUR 2 million in terms of investments and recurrent costs for the IT systems provided by EUROCONTROL compared to an estimated expenditure of EUR 1,5 million for 2010. The main difference is justified by the fact that it was a necessary initial investment to set up the hardware and software facilities supporting the functioning of the SJU, in particular with regards to complex requirements to enable collaboration of 1000 persons working in 20 different locations. Some costs related to the system set up will also be incurred at the beginning of 2010.

4.2.3 Studies and developments carried out by the SJU (Chapter 3.1)

The amount of EUR 15,8 million (EUR 34,5 million in terms of payments) estimated for 2010 includes the activities listed below, compared to those committed in 2009:

Title / EUR million	Commitments		Payments
	Revised Budget 2009	Draft Budget 2010	Draft Budget 2010
Industrial Support (phase 2)	55.0		16,0
Airspace Users, Military and Professional Staff Associations Expertise	6.0	2.4	5.9

Title / EUR million	Commitments		Payments
	Revised Budget 2009	Draft Budget 2010	Draft Budget 2010
Programme E-learning	0.1	0.2	0.2
Study on Wireless Communication	0.6	-	-
OPTIMI (Oceanic Position Tracking Improvement & Monitoring Initiative)	0.4	-	-
Programme Management/Legal Support and ex-post audits	2.4	2.5	2.5
Independent Experts	0.5	0.5	0.5
NSA Expertise		0.7	0.1
AIRE + Phase II		2.0	1.8
Ad Hoc studies in complement to the core Work Programme (contingency)	1.2	1.5	1.5
WP 11		2.4	2.4
WP E		3.5	3.5
ATMPP		0.1	0.1

4.2.4 Studies and developments carried out by EUROCONTROL (Chapter 3.2)

The amount of EUR 0.6 million is related to the early projects performed by EUROCONTROL during 2009 which will be finalized in the first months of 2010. These early projects are related to different parts of the SESAR Programme and they were agreed with the SJU mid 2009.

4.2.5 Studies & developments carried out by the Members (Chapter 3.3)

Taking into considerations the resources available in terms of commitments at the end of 2010, the SJU is in the position to provide an additional commitment to the Members for the realization of the Programme for the amount of EUR 95.9 million. This amount will be allocated to each Member based on their total contribution resulting from the award of the Programme activities as result of IBAFO I and II proportionally. The Work Programme 2010 specifies the research and development activities which will be carried out in 2010.

In terms of payments, the SJU will complete the payment of the pre-financing for all the projects as well as the payments of the first deliverable fully accepted by the end of 2009. The amount of the pre-financing estimated in 2010 based on an average duration of the projects of 72 months is at EUR 65 million. It is expected that this amount will increase considering that the first Project Initiation Reports indicate an average duration of the projects lower than 72 months.

5 Annex I

Annex I contains the amounts of estimated in-kind contributions to be committed during 2010.

The “Report of the Executive Director to the Administrative Board on the Membership Award” of 11 March 2009 endorsed by the ADB in its meeting of 24 March 2009, details the WPs, Sub WPs and Projects on which each Member and EUROCONTROL are contributing.

With regard to EUROCONTROL, the amount of EUR 52,3 million refers to the specific resources dedicated to the Programme in 2010 for EUR 48,6 million and EUR 3,7 million for the Programme Support Office staff.

With regard to the other Members, the amount of EUR 95,9 million reflects the commitment in terms of in-kind contributions to be realized during 2010 and future years.

With regard to Chapter 4.3 “Programme revenues from non Members”, this chapter is created to include any possible Programme-related contributions in kind from non Members exceeding the co-financing made available by the SJU.

6 Annex II

Annex II contains the total amounts of cash and in-kind contributions and related costs to be committed during 2010. This annexe provides the ADB with the full revenues and costs of the Programme, for the full period as well as for 2009 and 2010.

7 Multi-annual estimates 2010 - 2012

This annexe contains the estimates in terms of commitment and payment appropriations related to the period 2010 – 2012, of which the first year corresponds to the SJU Draft Budget for 2010.

With regard to the revenue for the years 2011 and 2012, these are estimated on the basis of the indications received by the Commission (in terms of financing from the FP7 and TEN-T funds) and EUROCONTROL.

With regard to the Administrative Expenditure (Title 2), its evolution is based on inflation estimates maintaining the same level of structure as per Multi-Annual Staff Policy Plan.

The Operating Expenditure conducted by the Members is based on the full commitment approach applied to the resources available in the SJU in order to ensure the continuity of the implementation of the Programme’s activities. Nevertheless, it is expected that commitment and payment appropriations will need to be aligned to the results of IBAFO 2 and the overall Project Initiation Phase.

SEJAR JOINT UNDERTAKING

Draft Budget 2010 (revised version of 21 December 2009)

STATEMENT OF REVENUE

all figures in Euro

Title / Chapter	Programme estimates Rev Sep '09	Commitment Appropriations			Payment Appropriations		
		Year 2008	Revised Budget 2009 (a)	Draft Budget 2010	Year 2008	Revised Budget 2009 (a)	Draft Budget 2010
1. European Union Contribution	700.000.000	260.000.000	55.000.000	105.000.000	110.863.212	27.688.788	66.000.000
1.1 7th Research and Dev. Framework Programme	350.000.000	60.000.000	55.000.000	55.000.000	25.000.000	13.552.000	41.000.000
1.2 Tran-European Network Programme	350.000.000	200.000.000	p.m.	50.000.000	85.863.212	14.136.788	25.000.000
2. Contribution from Eurocontrol	165.000.000	10.000.000	13.150.000	11.450.000	10.000.000	13.150.000	11.450.000
2.1 contribution in cash	165.000.000	10.000.000	13.150.000	11.450.000	10.000.000	13.150.000	11.450.000
2.2 contribution in kind							
3. Contributions from Other Members	30.774.983			4.396.426			4.396.426
3.1 contribution in cash	30.774.983			4.396.426			4.396.426
3.2 contribution in kind							
4. Other Revenue		148.369	957.260	182.973	148.369	957.260	182.973
4.1 Revenue From Interests Yielded		148.369	573.538	182.973	148.369	573.538	182.973
4.2 Revenue From Taxes Recovered			383.722			383.722	
4.3 Programme revenues from non Members							
Budget Outturn previous year			256.030.073			115.633.500	
TOTAL REVENUE	895.774.983	270.148.369	325.137.333	121.029.399	121.011.581	157.429.548	82.029.399

(a) subject to approval by the ADB

STATEMENT OF EXPENDITURE

all figures in Euro

Title / Chapter	Programme estimates Rev Sep '09	Commitment Appropriations			Payment Appropriations		
		Year 2008	Revised Budget 2009 (a)	Draft Budget 2010	Year 2008	Revised Budget 2009 (a)	Draft Budget 2010
1. Staff Expenditure	55.000.000	3.210.970	6.026.091	5.543.939	2.771.827	6.026.091	5.543.939
1.1 Staff Expenditure As Per Staff Establish. Plan	50.000.000	2.768.909	4.139.981	3.171.962	2.435.193	4.139.981	3.171.962
1.2 Contract Agents, Interim Staff		145.944	167.758	282.353	145.944	167.758	282.353
1.3 Secondments From Members	5.000.000	98.053	750.000	954.824		750.000	954.824
1.4 Seconded National Experts			15.000	150.000		15.000	150.000
1.5 Mission Costs		125.328	601.647	515.000	130.087	601.647	515.000
1.6 Other Staff Expenditure		72.736	351.705	469.800	60.603	351.705	469.800
2. Administrative Expenditure	45.774.983	1.522.108	3.436.989	3.130.060	909.207	4.331.710	3.130.060
2.1 Rental Of Buildings And Associated Costs		469.766	150.987	764.000	513.392	817.529	764.000
2.2 Movable Property And Associated Costs		27.662	125.150	55.000	27.662	128.886	55.000
2.3 Pr And Events		278.737	350.000	300.000	122.177	450.000	300.000
2.4 Postage And Telecommunications		43.574	70.224	140.060	40.794	72.637	140.060
2.5 Administrative Board Expenditure		17.639	30.600	31.000	17.313	31.276	31.000
2.6 Current Administrative Expenditure		190.916	719.752	370.000	173.009	824.074	370.000
2.7 It Expenditure And Technical Facilities		493.814	1.990.276	1.470.000	14.859	2.007.307	1.470.000
3. Operating Expenditure	795.000.000	9.385.218	315.674.253	112.355.400	1.697.047	147.071.747	73.355.400
3.1 Studies/Development Conducted By The SJU	179.500.345	9.044.262	66.250.000	15.830.000	1.697.047	20.250.000	34.476.700
3.2 Studies/Development Conducted By EUROCONTROL			6.400.000	600.000		6.400.000	600.000
3.3 Studies/Development Conducted By The Members	615.499.655	340.956	243.024.253	95.925.400		120.421.747	38.278.700
TOTAL EXPENDITURE	895.774.983	14.118.296	325.137.333	121.029.399	5.378.081	157.429.548	82.029.399
BUDEGET OUTTURN		256.030.073			115.633.500		

Annexe I - In-Kind Contribution & Expenditure

IN-KIND CONTRIBUTION

all figures in Euro

<u>Title / Chapter</u>	Programme estimates Rev Sep '09	Commitment Appropriations		
		Year 2008	Revised Budget 2009 (a)	Draft Budget 2010
1. European Union Contribution				
1.1 7th Research and Dev. Framework Programme				
1.2 Tran-European Network Programme				
2. Contribution from Eurocontrol	535.000.000		20.100.000	52.250.000
2.1 contribution in cash				52.250.000
2.2 contribution in kind	535.000.000		20.100.000	
3. Contributions from Other Members	615.499.655		243.024.253	95.925.400
3.1 contribution in cash				95.925.400
3.2 contribution in kind	615.499.655		243.024.253	
4. Other Revenue	53.725.363			
4.1 Revenue From Interests Yielded				
4.2 Revenue From Taxes Recovered				
4.3 Programme revenues from non Members	53.725.363			
Budget Outturn previous year				
TOTAL REVENUE	1.204.225.018		263.124.253	148.175.400

(a) subject to approval by the ADB

IN-KIND EXPENDITURE

all figures in Euro

<u>Title / Chapter</u>	Programme estimates Rev Sep '09	Commitment Appropriations		
		Year 2008	Revised Budget 2009 (a)	Draft Budget 2010
1. Staff Expenditure				
1.1. Staff Expenditure As Per Staff Establish. Plan				
1.2. Contract Agents, Interim Staff				
1.3. Secondments From Members				
1.4. Seconded National Experts				
1.5. Mission Costs				
1.6. Other Staff Expenditure				
2. Administrative Expenditure				
2.1. Rental Of Buildings And Associated Costs				
2.2. Movable Property And Associated Costs				
2.3. Pr And Events				
2.4. Postage And Telecommunications				
2.5. Administrative Board Expenditure				
2.6. Current Administrative Expenditure				
2.7. It Expenditure And Technical Facilities				
3. Operating Expenditure	1.204.225.018		263.124.253	148.175.400
3.1. Studies/Development Conducted By The SJU	53.725.363			52.250.000
3.2. Studies/Development Conducted By EUROCONTROL	535.000.000		20.100.000	95.925.400
3.3. Studies/Development Conducted By The Members	615.499.655		243.024.253	
TOTAL EXPENDITURE	1.204.225.018		263.124.253	148.175.400
BUDEGET OUTTURN				

Annexe II - Total

REVENUE (Cash and In-Kind)

all figures in Euro

Title / Chapter	Programme estimates Rev Sep '09	Commitment Appropriations		
		Year 2008	Revised Budget 2009 (a)	Draft Budget 2010
1. European Union Contribution	700.000.000	260.000.000	55.000.000	105.000.000
1.1 7th Research and Dev. Framework Programme	350.000.000	60.000.000	55.000.000	55.000.000
1.2 Tran-European Network Programme	350.000.000	200.000.000		50.000.000
2. Contribution from Eurocontrol	700.000.000	10.000.000	33.250.000	63.700.000
2.1 contribution in cash	165.000.000	10.000.000	13.150.000	11.450.000
2.2 contribution in kind	535.000.000		20.100.000	52.250.000
3. Contributions from Other Members	646.274.638		243.024.253	100.321.826
3.1 contribution in cash	30.774.983			4.396.426
3.2 contribution in kind	615.499.655		243.024.253	95.925.400
4. Other Revenue	53.725.363	148.369	957.260	182.973
4.1 Revenue From Interests Yielded		148.369	573.538	182.973
4.2 Revenue From Taxes Recovered			383.722	
4.3 Programme revenues from non Members	53.725.363			
Budget Outturn previous year			256.030.073	
TOTAL REVENUE	2.100.000.000	270.148.369	588.261.586	269.204.799

(a) subject to approval by the ADB

EXPENDITURE (Cash and In-Kind)

all figures in Euro

Title / Chapter	Programme estimates Rev Sep '09	Commitment Appropriations		
		Year 2008	Revised Budget 2009 (a)	Draft Budget 2010
1. Staff Expenditure	55.000.000	3.210.970	6.026.091	5.543.939
1.1. Staff Expenditure As Per Staff Establish. Plan	50.000.000	2.768.909	4.139.981	3.171.962
1.2. Contract Agents, Interim Staff		145.944	167.758	282.353
1.3. Secondments From Members	5.000.000	98.053	750.000	954.824
1.4. Seconded National Experts			15.000	150.000
1.5. Mission Costs		125.328	601.647	515.000
1.6. Other Staff Expenditure		72.736	351.705	469.800
2. Administrative Expenditure	45.774.983	1.522.108	3.436.989	3.130.060
2.1. Rental Of Buildings And Associated Costs		469.766	150.987	764.000
2.2. Movable Property And Associated Costs		27.662	125.150	55.000
2.3. Pr And Events		278.737	350.000	300.000
2.4. Postage And Telecommunications		43.574	70.224	140.060
2.5. Administrative Board Expenditure		17.639	30.600	31.000
2.6. Current Administrative Expenditure		190.916	719.752	370.000
2.7. It Expenditure And Technical Facilities		493.814	1.990.276	1.470.000
3. Operating Expenditure	1.999.225.018	9.385.218	578.798.506	260.530.800
3.1. Studies/Development Conducted By The SJU	233.225.708	9.044.262	66.250.000	15.830.000
3.2. Studies/Development Conducted By EUROCONTROL	535.000.000		26.500.000	52.850.000
3.3. Studies/Development Conducted By The Members	1.230.999.310	340.956	486.048.506	191.850.800
TOTAL EXPENDITURE	2.100.000.000	14.118.296	588.261.586	269.204.799
BUDEGET OUTTURN		256.030.073		

SE SAR JOINT UNDERTAKING

Draft Budget 2010

SUMMARY SCHEDULE OF PAYMENTS

1. Figures

	2008 Outturn		2009 Revised Budget		Draft Budget 2010		Difference (2010/2009)	
	C	P	CA	PA	CA	PA	CA	PA
Total Expenditures	256.030.073	115.633.500	325.137.333	157.429.548	121.029.399	82.029.399	-63%	-48%

2. Summary Schedule of payments

Commitments		Payments							
		2009	2010	2011	2012	2013	2014	2015	2016
Pre-2009 commitments still outstanding	7.353.252	7.353.252							
Commitment appropriations made available again and/or carried over from 2008	5.440.918	5.440.918							
Appropriations 2009	325.137.333	144.635.378	63.703.219	60.131.917	54.518.519	993.300	543.400	514.800	96.800
Appropriations 2010	121.029.399		18.326.180	34.217.739	34.017.740	34.017.740	175.000	175.000	100.000
TOTAL		157.429.548	82.029.399						

SEJAR JOINT UNDERTAKING

Multi-Annual Budget 2010 to 2012

STATEMENT OF REVENUE

all figures in Euro

Title / Chapter	Programme estimates Rev Sep '09	Commitment Appropriations			Payment Appropriations		
		Draft Budget 2010	Provisional Draft Budget 2011	Provisional Draft Budget 2012	Draft Budget 2010	Provisional Draft Budget 2011	Provisional Draft Budget 2012
1. European Union Contribution	700.000.000	105.000.000	100.000.000	100.000.000	66.000.000	100.000.000	100.000.000
1.1 7th Research and Dev. Framework Programme	350.000.000	55.000.000	50.000.000	50.000.000	41.000.000	50.000.000	50.000.000
1.2 Tran-European Network Programme	350.000.000	50.000.000	50.000.000	50.000.000	25.000.000	50.000.000	50.000.000
2. Contribution from Eurocontrol	165.000.000	11.450.000	19.300.000	19.300.000	11.450.000	19.300.000	19.300.000
2.1 contribution in cash	165.000.000	11.450.000	19.300.000	19.300.000	11.450.000	19.300.000	19.300.000
3. Contributions from Other Members	30.774.983	4.396.426	4.396.426	4.396.426	4.396.426	4.396.426	4.396.426
3.1 contribution in cash	30.774.983	4.396.426	4.396.426	4.396.426	4.396.426	4.396.426	4.396.426
4. Other Revenue		182.973	190.000	200.000	182.973	190.000	200.000
4.1 Revenue From Interests Yielded		182.973	190.000	200.000	182.973	190.000	200.000
4.2 Revenue From Taxes Recovered							
Budget Outturn previous year							
TOTAL REVENUE	895.774.983	121.029.399	123.886.426	123.896.426	82.029.399	123.886.426	123.896.426

STATEMENT OF EXPENDITURE

all figures in Euro

Title / Chapter	Programme estimates Rev Sep '09	Commitment Appropriations			Payment Appropriations		
		Draft Budget 2010	Provisional Draft Budget 2011	Provisional Draft Budget 2012	Draft Budget 2010	Provisional Draft Budget 2011	Provisional Draft Budget 2012
1. Staff Expenditure	55.000.000	5.543.939	5.820.560	6.107.088	5.543.939	5.820.560	6.107.088
1.1 Staff Expenditure As Per Staff Establish. Plan	50.000.000	3.171.962	3.330.560	3.497.088	3.171.962	3.330.560	3.497.088
1.2 Contract Agents, Interim Staff		282.353	250.000	270.000	282.353	250.000	270.000
1.3 Secondments From Members	5.000.000	954.824	1.050.000	1.080.000	954.824	1.050.000	1.080.000
1.4 Seconded National Experts		150.000	160.000	170.000	150.000	160.000	170.000
1.5 Mission Costs		515.000	600.000	650.000	515.000	600.000	650.000
1.6 Other Staff Expenditure		469.800	430.000	440.000	469.800	430.000	440.000
2. Administrative Expenditure	45.774.983	3.130.060	2.972.737	3.080.805	3.130.060	2.972.737	3.080.805
2.1 Rental Of Buildings And Associated Costs		764.000	737.050	755.476	764.000	737.050	755.476
2.2 Movable Property And Associated Costs		55.000	50.000	50.000	55.000	50.000	50.000
2.3 Pr And Events		300.000	300.000	300.000	300.000	300.000	300.000
2.4 Postage And Telecommunications		140.060	157.687	161.629	140.060	157.687	161.629
2.5 Administrative Board Expenditure		31.000	35.000	35.000	31.000	35.000	35.000
2.6 Current Administrative Expenditure		370.000	400.000	450.000	370.000	400.000	450.000
2.7 It Expenditure And Technical Facilities		1.470.000	1.293.000	1.328.700	1.470.000	1.293.000	1.328.700
3. Operating Expenditure	795.000.000	112.355.400	115.093.129	114.708.533	73.355.400	115.093.129	114.708.533
3.1 Studies/Development Conducted By The SJU	179.500.345	15.830.000	20.500.000	20.500.000	34.476.700	35.000.000	38.000.000
3.2 Studies/Development Conducted By EUROCONTROL		600.000			600.000		
3.3 Studies/Development Conducted By The Members	615.499.655	95.925.400	94.593.129	94.208.533	38.278.700	80.093.129	76.708.533
TOTAL EXPENDITURE	895.774.983	121.029.399	123.886.426	123.896.426	82.029.399	123.886.426	123.896.426
BUDGET OUTTURN							

Annexe I - In-Kind Contribution & Expenditure

IN-KIND CONTRIBUTION

all figures in Euro

<u>Title / Chapter</u>	Programme estimates Rev Sep '09	Commitment Appropriations		
		Draft Budget 2010	Provisional Draft Budget 2011	Provisional Draft Budget 2012
1. European Union Contribution				
1.1 7th Research and Dev. Framework Programme				
1.2 Tran-European Network Programme				
2. Contribution from Eurocontrol	535.000.000	52.250.000	63.350.000	65.650.000
2.1 contribution in cash				
2.2 contribution in kind	535.000.000	52.250.000	63.350.000	65.650.000
3. Contributions from Other Members	615.499.655	95.925.400	94.593.129	94.208.533
3.1 contribution in cash				
3.2 contribution in kind	615.499.655	95.925.400	94.593.129	94.208.533
4. Other Revenue	53.725.363			
4.1 Revenue From Interests Yielded				
4.2 Revenue From Taxes Recovered				
4.3 Programme revenues from non Members	53.725.363			
Budget Outturn previous year				
TOTAL REVENUE	1.204.225.018	148.175.400	157.943.129	159.858.533

IN-KIND EXPENDITURE

all figures in Euro

<u>Title / Chapter</u>	Programme estimates Rev Sep '09	Commitment Appropriations		
		Draft Budget 2010	Provisional Draft Budget 2011	Provisional Draft Budget 2012
1. Staff Expenditure				
1.1 Staff Expenditure As Per Staff Establish. Plan				
1.2 Contract Agents, Interim Staff				
1.3 Secondments From Members				
1.4 Seconded National Experts				
1.5 Mission Costs				
1.6 Other Staff Expenditure				
2. Administrative Expenditure				
2.1 Rental Of Buildings And Associated Costs				
2.2 Movable Property And Associated Costs				
2.3 Pr And Events				
2.4 Postage And Telecommunications				
2.5 Administrative Board Expenditure				
2.6 Current Administrative Expenditure				
2.7 It Expenditure And Technical Facilities				
3. Operating Expenditure	1.204.225.018	148.175.400	157.943.129	159.858.533
3.1 Studies/Development Conducted By The SJU	53.725.363			
3.2 Studies/Development Conducted By EUROCONTROL	535.000.000	52.250.000	63.350.000	65.650.000
3.3 Studies/Development Conducted By The Members	615.499.655	95.925.400	94.593.129	94.208.533
TOTAL EXPENDITURE	1.204.225.018	148.175.400	157.943.129	159.858.533
BUDEGET OUTTURN				

Annexe II - Total

REVENUE (Cash and In-Kind)

all figures in Euro

Title / Chapter	Programme estimates Rev Sep '09	Commitment Appropriations		
		Draft Budget 2010	Provisional Draft Budget 2011	Provisional Draft Budget 2012
1. European Union Contribution	700.000.000	105.000.000	100.000.000	100.000.000
1.1 7th Research and Dev. Framework Programme	350.000.000	55.000.000	50.000.000	50.000.000
1.2 Tran-European Network Programme	350.000.000	50.000.000	50.000.000	50.000.000
2. Contribution from Eurocontrol	700.000.000	63.700.000	82.650.000	84.950.000
2.1 contribution in cash	165.000.000	11.450.000	19.300.000	19.300.000
2.2 contribution in kind	535.000.000	52.250.000	63.350.000	65.650.000
3. Contributions from Other Members	646.274.638	100.321.826	98.989.555	98.604.959
3.1 contribution in cash	30.774.983	4.396.426	4.396.426	4.396.426
3.2 contribution in kind	615.499.655	95.925.400	94.593.129	94.208.533
4. Other Revenue	53.725.363	182.973	190.000	200.000
4.1 Revenue From Interests Yielded		182.973	190.000	200.000
4.2 Revenue From Taxes Recovered				
4.3 Programme revenues from non Members	53.725.363			
Budget Outturn previous year				
TOTAL REVENUE	2.100.000.000	269.204.799	281.829.555	283.754.959

EXPENDITURE (Cash and In-Kind)

all figures in Euro

Title / Chapter	Programme estimates Rev Sep '09	Commitment Appropriations		
		Draft Budget 2010	Provisional Draft Budget 2011	Provisional Draft Budget 2012
1. Staff Expenditure	55.000.000	5.543.939	5.820.560	6.107.088
1.1. Staff Expenditure As Per Staff Establish. Plan	50.000.000	3.171.962	3.330.560	3.497.088
1.2. Contract Agents, Interim Staff		282.353	250.000	270.000
1.3. Secondments From Members	5.000.000	954.824	1.050.000	1.080.000
1.4. Seconded National Experts		150.000	160.000	170.000
1.5. Mission Costs		515.000	600.000	650.000
1.6. Other Staff Expenditure		469.800	430.000	440.000
2. Administrative Expenditure	45.774.983	3.130.060	2.972.737	3.080.805
2.1. Rental Of Buildings And Associated Costs		764.000	737.050	755.476
2.2. Movable Property And Associated Costs		55.000	50.000	50.000
2.3. Pr And Events		300.000	300.000	300.000
2.4. Postage And Telecommunications		140.060	157.687	161.629
2.5. Administrative Board Expenditure		31.000	35.000	35.000
2.6. Current Administrative Expenditure		370.000	400.000	450.000
2.7. It Expenditure And Technical Facilities		1.470.000	1.293.000	1.328.700
3. Operating Expenditure	1.999.225.018	260.530.800	273.036.258	274.567.066
3.1. Studies/Development Conducted By The SJU	233.225.708	15.830.000	20.500.000	20.500.000
3.2. Studies/Development Conducted By EUROCONTROL	535.000.000	52.850.000	63.350.000	65.650.000
3.3. Studies/Development Conducted By The Members	1.230.999.310	191.850.800	189.186.258	188.417.066
TOTAL EXPENDITURE	2.100.000.000	269.204.799	281.829.555	283.754.959
BUDEGET OUTTURN				

