

**DECISION**  
ADB(D) 17-2008

**Revised 2009 SJU Budget**

**The Administrative Board of the SESAR Joint Undertaking,**

Having regard to:

- Council Regulation (EC) 219/2007, in particular to Articles 5.1(c) and 15.4 of the Statutes of the SESAR Joint Undertaking,
- Article 17.2 of the Financial Regulation,

The Executive Director having taken into account the adjustments requested by the Board members;

In its ordinary meeting of 1 December 2008, has adopted the following decision:

**Article 1**

The revised draft budget for 2009, annexed to this decision with the reference SJU-AB-06-08-DOC-11bis, with respect to the operational expenditures under Title I, Title II Chapter 1 and Article A5 of Chapter 2, is approved.

**Article 2**

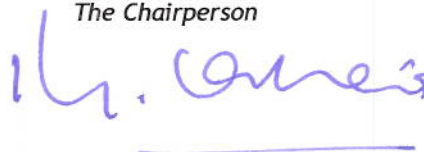
An amended budget for 2009 will be presented to the Board, once the ongoing process for accession to the SESAR Joint Undertaking membership will be completed.

This Decision shall enter into force on the date of its adoption.

Done in Brussels, 1 December 2008

For the Administrative Board

Daniel Calleja Crespo  
*The Chairperson*





SJU-AB-06-08-DOC-11bis

# **SESAR Joint Undertaking**

## **Budget 2009**

(Revised version adopted on 1.12.2008)

## 1. Introduction

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### 1.1. Legal basis

Article 15.4 of the SJU Statutes and Article 17 of the SJU Financial Regulations.

### 1.2. Background

In accordance with Article 15.4 of the SJU statutes the “Executive Director shall prepare the draft budget for the following year and submit it to the Administrative Board for adoption before 30 September”.

A 2009 Preliminary Draft Budget was submitted to the Administrative Board on 24<sup>th</sup> April 2008 in its 6<sup>th</sup> meeting together with the revised budget for the financial year 2007-2008<sup>1</sup>.

A first 2009 Draft Budget was submitted to the Administrative Board on September 30, mentioning that an update would have been prepared for the Administrative Board meeting. This revised version of the 2009 Draft Budget contains minor modifications to the original version to take into account the comments received from the ADB members before and during the ADB meeting. Considering the current status of the membership process still ongoing, it has not been possible to further adjust the level of resources in terms of in kind and in cash contributions to be expected from the candidate members. A new version of the 2009 Budget, together with a Multi-Annual Budget will be submitted to the Administrative Board at the moment of the closure of the membership process.

This 2009 Draft Budget includes the estimated resources needed to achieve the draft annual work programme submitted to the Administrative Board at this meeting (document SJU-AB-08-08-DOC-10).

The 2009 Draft Budget contains all the estimated revenues, expenditures and staff resources needed to be committed and paid calculated on the basis of the information available at the end of November 2008.

### 1.3. Key facts

As a result of the European Council decision of 8 June 2007, the SJU started its activities and has become operational in 2008 reaching a staff level of 14 units at

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<sup>1</sup> The 2007-2008 Revised Budget adopted by the Administrative Board in this meeting is in fact a consolidated budget of the 2007 amended Provisional Budget and the 2008 Provisional Budget (both adopted by the Administrative Board on 4<sup>th</sup> December 2007 [ADB(D)7-2007]) plus amendments thereof. The consolidation was necessary to comply with Art. 5 of the SJU-Financial Regulations which states that the first financial year shall start in 2007 and end on the 31<sup>st</sup> December 2008.



the end of November, while the Eurocontrol Programme Support Office (PSO)<sup>2</sup> consists of 7 persons at the same date. During 2008, most of the activities have been dedicated, on the one hand, to the recruitment of the staff and the set up of the organisation, and, on the other hand, to the membership process that will eventually award the SJU membership to the pre-selected candidates.

The process to change the SJU Statutes<sup>3</sup> started in 2008 is still ongoing and it is expected to be completed in the first quarter 2009. In this respect, the 2009 Draft Budget takes into account the technical time needed to make operational the Protocol on privileges and immunities applicable to the SJU as from the date of its signature (it is expected that the SJU will be exempted from taxation as of 15 October 2008). Furthermore, this change, that will bring significant savings allowing more financial resources to be concentrated on the Work Programme, will require to re-align the current staffing to a more structured environment to be fully compliant with the EC requirements.

## 2. Budget presentation

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### 2.1. Budget Structure

In line with the SJU's Financial Regulations (Chapter 2.2), the budget consists of the statements of revenue and expenditure, together with the staff plan.

### 2.2. Details of the Statement of Revenue

The financing of the SJU comes from contributions from its members<sup>4</sup>.

#### *European Community*

- In 2007-2008, in accordance with Article 12.2 of the Statutes, the EC committed and paid EUR 10 million as initial contribution. The contribution agreements related to the initial TEN-T funding<sup>5</sup> and the further FP7 funding<sup>6</sup> are under preparation and their signature is expected by year-end. In this respect, the EC is expected to further commit EUR 50 million as FP7 funds and EUR 200 million as TEN-T funds, while in terms of payments EUR 40 million from FP7 funds and EUR 25 million from TEN-T are expected.

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<sup>2</sup> The "SJU PSO" is a Eurocontrol-Directorate ATM Strategies' unit which provides support to the SJU for the detailed definition, execution and management of the SESAR Work Programme and is located inside the SJU premises. It constitutes part of the in-kind contribution of Eurocontrol.

<sup>3</sup> The change of Statute will allow the SJU to be aligned to the other JTIs created by the EC and in particular to benefit of the privileges and immunity of the EC, with particular regard to VAT.

<sup>4</sup> Article 4 of the Council Regulation (EC) No 219/2007.

<sup>5</sup> In total EUR 350 million for the period 2007-2013.

<sup>6</sup> In total EUR 350 million for the period 2007-2013.

- The 2009 Draft Budget includes EUR 51.5 million as FP7 funds in terms of commitments, while, in terms of payments, EUR 25 million as FP7 funds and EUR 90 million as TEN-T funds.

#### *Eurocontrol*

- In accordance with Article 12.2 of the Statutes, during 2008 Eurocontrol has paid EUR 10 million as initial contribution, as well as EUR 1 million in terms of services provided to the SJU<sup>7</sup>. The SJU-Eurocontrol agreement<sup>8</sup> is under preparation. Considering that the overall commitment of the Eurocontrol contribution – EUR 700 million – to the SJU was part of 2007-2008 financial year<sup>9</sup>, there is no new commitment in the 2009 Draft Budget. With regard to payments (i.e. execution of the budget in terms of in-cash and in-kind contributions) their level has been kept at EUR 79 million as per Preliminary Draft Budget and it will be further refined based on the results of the final call for tender.

#### *New Members*

- The total contribution of the SJU's new Members was estimated in EUR 700 million. Considering that the pre-selected candidate members' binding offers resulting from the membership process will be received after year end 2008, the EUR 700 million have been included in 2009 financial year and not maintained in the 2007-2008 Estimation. The in-cash versus the in-kind contribution will be fixed in the Membership Agreement.

#### *Other revenues*

The revenues include interests yielded by the cash contributions paid to the SJU, net of the amount of interests matured on the EC contributions that has to be paid back to the Commission.

### **2.3. Details of the Expenditure budget**

#### *A1. Staff costs*

This Article of the budget includes all staff related costs such as salaries, social security, taxes, insurances, recruitment, legal expertises and temporary support.

The actual 2007-2008 staff costs are estimated to reach the level of EUR 3.4 million (-29% compared to the Revised Budget); these savings are mostly the result of a different time schedule in the recruitment process.

With regard to 2009, considering that

- the change of the SJU's Statutes is expected during the first quarter 2009, and

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<sup>7</sup> Services listed in the Interim Support Agreement between the SJU and Eurocontrol (mostly IT and communication related services).

<sup>8</sup> Referred to in Article 9.2 of the SJU Statutes.

<sup>9</sup> Taking into account the Eurocontrol statement reported in the 2007-2008 SJU Budget (ref doc SJU/ADM/FIN/BUD/DOC/001)



- the procedure for the contractual change of the staff from private employee's contracts to temporary agents of the EC will take around 6 months

the Draft Budget has been established on the assumption that the staff will remain under the Belgian tax and social security systems until year end 2009. In case the transfer will take place earlier, the possible savings are estimated at EUR 0.3 million per month<sup>10</sup>.

As mentioned before, the staff level of the SJU needs to be further aligned to the structural needs – administrative/financial and operational – deriving from the status of “community body”. This Draft Budget includes 38 staff members – compared to 28 units of the Preliminary Draft Budget – including possible Members’ secondments. These staff levels already take into account the expected workload stemming from the management of a complex Work Programme, nevertheless paying particular attention to concentrate resources on value added functions, maintaining support roles at a minimum or outsourcing them as appropriate. The main rationale for these new positions is the following:

- Administration and Finance Division – the Project Controller/Auditor posts are needed to ensure the proper segregation of functions in compliance with the new Financial Regulation to be adopted by the SJU, while the Legal Officer will be supporting the substantial work load resulting from the implementation of the new Statutes as well as the increasing number of procurement procedures;
- Junior Project Manager and Economist posts are needed to reinforce the different areas of the SJU in order to ensure the proper support and reporting to the SJU stakeholders;
- Environmental Officer position will ensure to maintain a high standard of definition and compliance of the SJU Environmental Quality System that will be applied at all relevant levels of the SESAR Work Programme.

The staff establishment plan is reported below. The staff’s grades are aligned to those of the EC officials, taking into account that the nature of the functions to be performed requires a highly specialised level of expertise and consequently adequate seniority.

### STAFF ESTABLISHMENT PLAN

POST	GRADE	2007/2008	2009	
Executive Director	AD14	1		
Deputy Exec Director-Programme Director	AD13		1	Jul 09
Director, Administration and Finance	AD12	1		
Chief Architect	AD12	1		
Chief, Operational concept and validation	AD12	1		
Chief Regulatory Affairs	AD12		1	Jan 09

<sup>10</sup> The estimated savings are based on the initial information provided by the administrative services of the EC.

POST	GRADE	2007/2008	2009	
Chief, Economics and Environment	AD10	1		
Chief, Communication and stakeholders relations	AD10	1		
Head Legal affairs and contracts	AD8	1		
Head Financial resources	AD8	1		
Hd ConOps S&D Unit	AD8		1	Jan 09
Hd Validation/Verification S&D Unit	AD8		1	Jan 09
Hd Airborne & CNS Systems Unit	AD8		1	Jan 09
Hd Airport & Centre ATM Systems Unit	AD8		1	Jan 09
Human resources Officer	AD7	1		
Legal & contract Adviser	AD7	1		
Finance and accounting Officer	AD7	1		
Environment Officer	AD7		1	Jan 09
Project Controller/Auditor	AD7		1	Jul 09
ConOps/Airport S&D Officer	AD6		1	Apr 09
ConOps/Airspace User S&D Officer	AD6		1	Apr 09
Avionics Systems Architect	AD6		1	Apr 09
IT Systems Architect	AD6		1	Apr 09
Communication Officer	AD5		1	Jan 09
Economist	AD5		1	Apr 09
Legal Officer	AD5		1	Jan 09
Project Controller/Auditor	AD5		2	Oct 09
Internal Auditor	AD5		1	Oct 09
Project Manager	AD5		4	Jul 09
Accountant	AST5		1	Jul 09
Executive Secretary	AST3	1		
Administrative Assistant	AST3		1	Jul 09
Secretary - Programme Director	AST1	1		
Secretary - Administration & Finance Director	AST1	1		
<b>TOTAL</b>	<b>38</b>	<b>14</b>	<b>24</b>	

## A2. Running expenditures

Running expenditures include mission costs, the site services (cleaning, security, switchboard maintenance, repairs), the administrative costs and office supplies (printing, copiers, translation, publications, consumable office material), utilities (water, electricity, telecommunications costs), office rental and associated charges, legal, financial and fiscal expertise for operational needs, technical consultants for operational needs, bank guarantee for the offices, all insurances and taxes not related to staff as well as expenses incurred for the activities of the Administrative Board<sup>11</sup>.

On July 3, 2008, the Administration Board approved the move of the SJU into new premises<sup>12</sup>. The overall envelope related to the move, EUR 3.8 million has

<sup>11</sup> Expenses referred in Article 14 of the Administrative Board's rule of procedure and other costs directly linked to the activities of the Board.

<sup>12</sup> Administrative Board meeting of 3 July 2008, reference document SJU-AB-07-08-DOC-02.



been committed in 2008 while the payments will start in 2009 (the 2007/2008 Budget as been adjusted accordingly). This amount includes the possible penalties to be paid to the landlord of the current premises, the negotiations of which are ongoing, as well as the costs of the set-up into the new premises with the exclusion of the furniture needed for the new staff.

#### *A3. Technical facilities*

This post includes the procurement of small IT equipment (<2.000 €), software licences, all maintenance such as IT, Security systems and network costs. The 2009 Draft Budget has been developed considering that the IT infrastructure including on-site and remote support are provided by Eurocontrol as part of its contribution.

#### *A4. Capital expenditures*

The 2009 Draft Budget includes the costs related to the new hardware and licenses for the programme management software (EUR 0.3 and 0.2 million respectively), and furniture for the new staff (EUR 0.1 m).

#### *A5. Studies and Development activities conducted by the SESAR Joint Undertaking*

The amount of EUR 65 million has been estimated to implement activities through direct management. This amount includes the commitment for the Industrial Support contract for the 8 years period (EUR 55 m), the activities related to the airspace users participating to the SJU work programme (EUR 6 million for 2009) and for other activities directly managed by the SJU (such as the participation of professional staff representatives EUR 1.5 million, environmental and economic studies EUR 1.0 million, support to studies for standardisation/architecture EUR 0.7 million, etc). Specific details of the relative activities are contained in the Annual Work Programme.

It is planned to finance these activities through the resources made available by the EC and Eurocontrol in-cash contributions. For 2009, EUR 17.3 million of payments are expected mainly related to the Industrial Support and AIRE contracts and EUR 0.7 million for consulting services committed in 2008.

#### *A6. Studies and developments activities conducted by SJU Members*

The amount indicated under this article constitutes a first attempt to identify the level of commitment necessary for the implementation of the SJU's Work Programme. Considering that the Membership accession process is still ongoing and the level of the commitment of the new Members is subject to the finalisation of the accession procedure, this figure will be substantially revised in the next version of the 2009 Draft Budget. EUR 210 million of payments were estimated as Pre-Financing to the Members in order to commence projects with a positive cash flow (the figure is unchanged compared to the previous year Budget).



## 2.4. General comments

### *Principle of equilibrium*

Considering the nature of the SJU Work Programme, the Administrative Board adopted the 2007-2008 Revised Budget introducing the following interpretation with regard to the principle of equilibrium:

*“For the SJU the principle of equilibrium shall apply for the totality of the foreseen period for the development phase. That means that the total budget revenue of the foreseen lifetime of the SJU shall be in balance with the total budget expenditure of the same period. However, at no point of the existence of the SJU must cumulative commitment appropriations exceed the cumulative amount of revenue appropriations.”*

## 2.5. ANNEXES

- |         |   |
|---------|---|
| Annex 1 | 2009 Revised Draft Budget   |
| Annex 2 | Revised summary statement of the schedule of payments due in subsequent years to meet budget commitments entered into in earlier years. |

# SESAJ JOINT UNDERTAKING

Draft Budget 2009

## Table I. STATEMENT OF REVENUE

	Budget 2007/2008	Estimation 2007/2008	Draft Budget 2009	Budget 2007/2008	Estimation 2007/2008	Draft Budget 2009
	CA	CA	CA	PA	PA	PA
<b>A1</b> Contribution from the European Commission Community 7th Research and Dev Framework Programme	60,000,000	60,000,000	51,500,000	60,000,000	60,000,000	25,000,000
<b>A2</b> Contribution from the European Commission Trans-European Network Programme	100,000,000	200,000,000		50,000,000		90,000,000
<b>A3</b> Contribution from Eurocontrol	700,000,000	700,000,000		12,000,000	11,000,000	79,000,000
<b>A4</b> Contributions from other Members	700,000,000	700,000,000		2,000,000		79,000,000
<b>A5</b> Other sources of contribution and revenue	212,638	290,121	573,538	212,638	260,121	573,538
<b>TOTAL REVENUES</b>	<b>1,560,212,638</b>	<b>1,660,260,121</b>	<b>52,073,538</b>	<b>124,212,638</b>	<b>71,260,121</b>	<b>273,573,538</b>

## Table II. STATEMENT OF EXPENDITURE

### Chapter 1: Operational expenditure

	Budget 2007/2008	Estimation 2007/2008	Draft Budget 2009	Budget 2007/2008	Estimation 2007/2008	Draft Budget 2009
	CA	CA	CA	PA	PA	PA
<b>A1</b> Staff Costs	4,796,313	3,415,751	8,918,293	4,796,313	3,345,494	8,989,510
- employmen contracts net salaries	1,021,182	816,202	2,185,522	1,021,182	816,202	2,185,522
- employment contracts taxes	968,933	772,379	2,027,446	968,933	772,379	2,027,446
- employment contracts social security	1,054,371	812,030	2,295,057	1,054,371	812,030	2,266,057
- employment contracts social insurances and various	1,753,827	1,015,139	2,438,228	1,753,827	944,882	2,509,485
<b>A2</b> Running Expenditure	2,443,425	5,310,479	1,909,366	1,776,770	1,084,466	2,856,492
-Administrative Board related expenditure	37,538	24,906	35,600	37,538	24,290	36,275
<b>A3</b> Technical facilities	388,385	296,023	477,028	388,385	283,916	490,032
<b>A4</b> Capital Expenditure	443,020	359,202	638,400	443,020	351,441	645,161
sub-total Operational expenditure	8,071,143	9,382,355	11,943,045	7,404,489	5,665,317	12,681,195

### Chapter 2: Studies and development costs

	Budget 2007/2008	Estimation 2007/2008	Draft Budget 2009	Budget 2007/2008	Estimation 2007/2008	Draft Budget 2009
	CA	CA	CA	PA	PA	PA
<b>A 5</b> Studies and development conducted by the JU	79,994,116	8,281,040	65,000,000	21,376,667	7,814,453	17,353,295
A.5.1 financed by the general budget or to be broken down	79,994,116	8,281,040	65,000,000	21,376,667	7,814,453	17,353,295
A.5.2 financed by 7th Research and Dev Framework Programme						
A.5.3 financed by Trans-European Network Programme						
A.5.4 financed by Eurocontrol						
A.5.5 financed by other Members contributions						
<b>A6</b> Studies and development conducted by the JU Members	1,375,260,000	1,375,280,000	50,000,000	2,000,000	1,000,000	210,000,000
sub-total Studies and development cost	1,455,254,116	1,383,521,040	115,000,000	23,376,667	8,814,453	227,353,295

<b>TOTAL EXPENDITURE</b>	<b>1,463,325,260</b>	<b>1,392,903,395</b>	<b>126,943,045</b>	<b>30,781,155</b>	<b>14,479,769</b>	<b>240,334,490</b>
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**Schedule of Payments for earlier commitments - Draft Budget 2009**

Commitments		Payments								TOTAL
2007/2008	TOTAL	2009	2010	2011	2012	2013	2014	2015	2016	TOTAL
<b>1,392,903,395</b>	<b>1,392,903,395</b>	<b>241,411,135</b>	<b>162,589,093</b>	<b>162,589,093</b>	<b>162,589,093</b>	<b>162,585,463</b>	<b>162,585,463</b>	<b>162,037,143</b>	<b>162,037,143</b>	<b>1,392,903,395</b>

**EXPENDITURES**

**SUMMARY**

# SESAJ JOINT UNDERTAKING

Preliminary Draft Budget 2009  
(submitted to the Administration board on its 6th meeting of 24 April 2008)

## Title I. INCOME

### TITRE 1: Income

	2008	2009
	CA	PA
<b>A1 Contribution from the European Commission</b> Community 7th Research and Dev Framework Programme	75,000,000	25,000,000
<b>A2 Contribution from the European Commission</b> Tran-European Network Programme	50,000,000	25,000,000
<b>A3 Contribution from Eurocontrol</b>		79,000,000
<b>A4 Contributions from other Members</b>		79,000,000
<b>A5 Other sources of contribution and revenue</b>	573,537	573,537
<b>A5.1</b> interest on bank account provision related to the potential reimbursement of EC funds related interests to EC (net amount)	2,523,666 -1,950,029	2,523,566 -1,950,029
<b>TOTAL INCOME</b>	<b>125,573,537</b>	<b>208,573,537</b>

## Title II. EXPENDITURES

### Chapter 1: operational expenditure

	2008	2009
	CA	PA
<b>A1 Staff Costs</b>	7,968,081	7,968,081
- employment contracts net salaries	1,853,317	1,853,317
- employment contracts social security	1,901,400	1,901,400
- employment contracts taxes	1,714,209	1,714,209
- employment contracts social insurances and various	2,499,155	2,499,155
<b>A2 Running Expenditure</b>	1,843,446	2,176,774
-Administrative Board related expenditure	36,669	36,669
<b>A3 Technical facilities</b>	400,037	400,037
<b>A4 Capital Expenditures</b>	62,000	62,000
<b>sub-total Operational Costs</b>	<b>10,303,564</b>	<b>10,636,892</b>

### Chapter 2 studies and development costs

	2008	2009
	CA	PA
<b>A5 Studies and development conducted by the JU</b>	20,000,000	25,000,000
<b>A.5.1</b> financed by the general budget or to be broken down	20,000,000	25,000,000
<b>A.5.2</b> financed by 7th Research and Dev Framework Programme		
<b>A.5.3</b> financed by Tran-European Network Programme		
<b>A.5.4</b> financed by Eurocontrol		
<b>A.5.5</b> financed by other Members contributions		
<b>A6 Studies and development conducted by the JU Members</b>	50,000,000	210,000,000
<b>A.6.1</b> financed by the general budget or to be broken down	50,000,000	70,000,000
<b>A.6.2</b> financed by 7th Research and Dev Framework Programme		
<b>A.6.3</b> financed by Tran-European Network Programme		
<b>A.6.4</b> financed by Eurocontrol		70,000,000
<b>A.6.5</b> financed by other Members contributions		70,000,000
<b>sub-total studies and development cost</b>	<b>70,000,000</b>	<b>235,000,000</b>
<b>General Total of Expenditures</b>	<b>80,303,564</b>	<b>245,636,892</b>



# SESAAR JOINT UNDERTAKING

## Multi-annual Budget (for information)

Table I. STATEMENT OF REVENUE

	Estimation 2007/2008		Draft Budget 2009		Estimation 2010		Estimation 2011		Estimation 2012-2016		TOTAL 2007-2016	
	CA	PA	CA	PA	CA	PA	CA	PA	CA	PA	CA	PA
A1 Contribution from the European Commission Community 7th Research and Development Programme	60,000,000		51,500,000		60,000,000		55,000,000		123,000,000		350,000,000	
A2 Contribution from the European Commission Trans-European Network Programme	200,000,000		60,000,000		60,000,000		60,000,000		60,000,000		350,000,000	
A3 Contribution from Eurocontrol	700,000,000										700,000,000	
A4 Contributions from other Members	700,000,000										700,000,000	
A5 Other sources of contribution and revenue	260,121		573,539		479,897		671,856		2,160,042		4,145,454	
<b>TOTAL REVENUES</b>	<b>1,860,260,121</b>		<b>52,073,538</b>		<b>110,479,897</b>		<b>105,671,856</b>		<b>175,660,042</b>		<b>2,104,145,454</b>	

Table II. STATEMENT OF EXPENDITURE

Chapter 1: Operational expenditure	Estimation 2007/2008		Draft Budget 2009		Estimation 2010		Estimation 2011		Estimation 2012-2016		TOTAL 2007-2016	
	CA	PA	CA	PA	CA	PA	CA	PA	CA	PA	CA	PA
A1 Staff Costs	3,415,751		8,918,253		4,318,385		4,274,091		21,677,205		42,803,745	
A2 Running Expenditure	6,310,479		1,909,366		2,731,840		2,704,234		16,255,425		28,681,324	
A3 Technical facilities	296,823		477,026		412,036		465,555		2,775,147		4,423,658	
A4 Capital Expenditure	359,202		639,409		92,000		241,584		1,449,609		2,760,691	
<b>sub-total Operational expenditure</b>	<b>9,382,255</b>		<b>11,943,049</b>		<b>7,454,263</b>		<b>7,685,434</b>		<b>42,427,322</b>		<b>78,669,419</b>	
Chapter 2: Studies and development costs	Estimation 2007/2008		Draft Budget 2009		Estimation 2010		Estimation 2011		Estimation 2012-2016		TOTAL 2007-2016	
A5 Studies and development conducted by the JU	8,281,040		65,000,000		20,000,000		20,000,000		40,864,414		154,145,454	
A6 Studies and development conducted by the JU Members	1,376,280,000		60,000,000		60,000,000		160,000,000		245,892,591		1,871,110,581	
<b>sub-total Studies and development cost</b>	<b>1,384,561,040</b>		<b>125,000,000</b>		<b>80,000,000</b>		<b>180,000,000</b>		<b>286,756,995</b>		<b>2,025,256,035</b>	
<b>TOTAL EXPENDITURE</b>	<b>1,972,303,395</b>		<b>126,943,049</b>		<b>77,454,263</b>		<b>177,685,434</b>		<b>329,184,317</b>		<b>2,104,145,454</b>	